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Responsible Officer: Anthony O'Reilly - Director Corporate and Commercial Services

Attachments: 1. Under Separate Cover - Attachment 1(a) - Fund Flow Statement

2. Under Separate Cover - Attachment 1(b) - Consolidated Income Statement

3. Under Separate Cover - Attachment 1(c) - Capital Program Statement

4. Under Separate Cover - Attachment 1(d) - Projected Fund Balances Statement

5. Under Separate Cover - Attachment 1(e) - Budget Amendments Report

6. Under Separate Cover - Attachment 1(f) - Special Rate Variation

7. Under Separate Cover - Attachment 2 - Consultancy, Legal and Contractors Report

8. Under Separate Cover - Attachment 3 - Key Performance Indicators

Under Separate Cover - Attachment 4 - Mayoral and Councillor Expenditure

Outcome: Innovative and Proactive Leadership

Focus Area: 9.2 Ensure financial sustainability and support the organisation in

achieving efficient ongoing operations

Delivery Program Link: 9.2.4 Responsibly manage Council's finances and maintain Fit for the

Future status

Operational Plan Link: 9.2.4.3 Provide financial management and reporting

#### **EXECUTIVE SUMMARY**

This Budget Review reports on Council's performance against the current Operational Plan budget for the quarter ending 31 December 2018.

The original Operational Plan budget, on a consolidated basis (which includes all of Council's funds), for 2018-19 forecasts were:

- Income Statement surplus, before capital revenue, of \$5.03 million
- Income Statement surplus, after capital revenue, of \$22.58 million
- Use of \$0.39 million of unrestricted funds.

The proposed revised budgets after the quarter ending 31 December 2018 are:

- Income Statement deficit, before capital revenue, of \$0.87 million
- Income Statement surplus, after capital revenue, of \$31.00 million
- Use of \$1.88 million of unrestricted funds.

The current year December Review adjustments result in a variation for the income statement, before capital revenues, of \$3.62 million and forecasts an increase in the amount of unrestricted funds to be used of \$2.82 million as per the Consolidated Fund Flow Statement.

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There are no material concerns at the quarterly review about Council meeting budget targets for 2018-19.

#### RECOMMENDATION

#### THAT

- 1. The budget review report for the quarter ended 31 December 2018 be received and noted.
- 2. The variations for the Income Statement after capital revenue of \$3.69 million and \$2.82 million as per the Consolidated Fund Flow Statement be adopted.

#### **BACKGROUND**

Council reviews its performance and financial results against the adopted Operational Plan quarterly, authorizes adjustments to budget items, and highlights variations from its original budget strategy.

It should be noted that the results referred to in this report are unaudited.

## The attachments to this report are as follows:

#### Financial reports (Attachment 1)

These reports provide information on Council's performance against its financial objectives contained in the Operational Plan, presented for the consolidated entity.

Financial reports include:

- a) Consolidated Fund Flow Statement This report shows the impact of operating, financing and investing activities on Council's unrestricted working capital.
- b) Consolidated Income Statement Provides sources of income and expenditure, including depreciation, in the program areas and associated services.
- c) Consolidated Capital Program Statement Provides capital expenditure information for each program area and associated services.
- d) Projected Funds Balance Statement Provides information on the balances and movements in both unrestricted and restricted fund accounts.
- e) Budget Amendment Report Provides details of proposed material adjustments to budgets.
- f) SRV capital program Provides capital expenditure information for each of the projects in the SRV program of works for 2018-19.

#### Consultancy, Legal and Contractors Report (Attachment 2)

This attachment provides information on major contracts entered into, legal fees incurred and consultancy costs for the quarter ended 31 December 2018.

#### **Key Financial Indicators (Attachment 3)**

This attachment provides information about key financial indicators designed to assist in monitoring Council's financial sustainability. The indicators are for the consolidated entity.

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#### Mayoral and Councillor Expenses (Attachment 4)

Provides information about Mayoral and Councillor expenditure for the quarter ended 31 December 2018.

#### CONSIDERATIONS

### Consolidated Fund Flow Statement (Attachment 1 (a)):

Council requires sufficient funds to pay for its debts as and when they fall due. The Consolidated Fund Flow Statement shows the change in Council's freely available funds or working capital.

It includes all transactions having an impact on Council's funds i.e. income and expenses from its operating activities, capital programs and borrowing activities. It also includes the transfer into, or use of restricted funds for capital or non-recurrent projects. Depreciation is not included as it does not represent a cash flow.

The net fund flow shows the amount of unrestricted funds that will be used to deliver the agreed Operational Plan outcomes for 2018-19. The consolidated original budget forecast a \$0.39 million use of unrestricted funds. The impact of proposed carry forward items from last financial year and the September review amendments projected an increase of unrestricted funds of \$0.94 million for 2018-19.

The December review amendments project an increased use of unrestricted funds of \$1.88 million for 2018-19. See table 1.1 and graph 1.1 below.

Table 1.1 Net increase (decrease) in unrestricted funds, per fund \$'000

| Fund         | 2018-19 Original<br>Budget | Previous<br>Review | Proposed<br>Adjustments | 2018-19<br>Proposed<br>Revised Budget |
|--------------|----------------------------|--------------------|-------------------------|---------------------------------------|
| Water        | 5,828                      | (51)               | (1,100)                 | 4,677                                 |
| Sewer        | (166)                      | (41)               | (1,110)                 | (1,317)                               |
| General      | (6,054)                    | 1,424              | (609)                   | (5,239)                               |
| Consolidated | (392)                      | 1,332              | (2,819)                 | (1,880)                               |

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Net Fund Flow (unrestricted) \$'000

5,828
4,677

WATER (166) SEWER GENERAL CONSOLIDATED
(1,317) (1,880)

(6,054) (5,240)

# 2018-19 Original Budget 2018-19 Proposed Revised Budget

Graph 1.1 Net fund flow (unrestricted)

# Consolidated Income Statement (Attachment 1 (b)):

The Consolidated Income Statement shows the types of income, and expenditure per council service areas. This result can indicate whether Council is able to raise sufficient revenue to cover the operational cost (including depreciation which measures the wear and tear of Council assets) of delivering services to the community before considering its capital revenue.

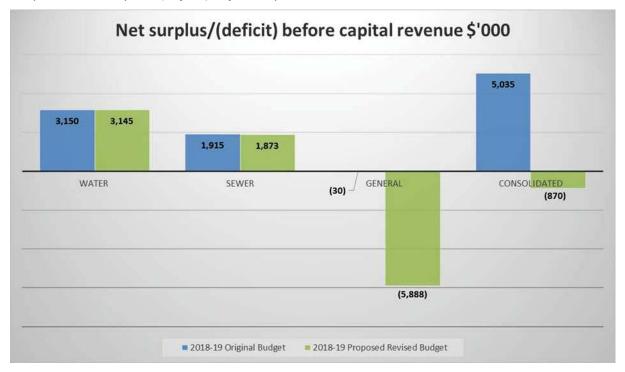
Since adoption of the 2018-19 Operational Plan, there has been a change reclassifying some grants and contributions from operational to capital. Given this, the restated original budgeted operating result, for the consolidated entity, was a surplus of \$5.04 million before capital revenue. The September Review position predicted a surplus of \$2.75 million before capital revenue. The proposed revised budget, incorporating the carry forward items from 2017-18 and September and December Review adjustments is a deficit of \$0.870 million before capital revenues (per table 1.2 and graph 1.2 below).

Table 1.2 Net surplus/ (deficit) before capital revenue, \$'000

| Fund         | 2018-19 Original<br>Budget | Previous<br>Review | Proposed<br>Adjustments | 2018-19<br>Proposed<br>Revised Budget |
|--------------|----------------------------|--------------------|-------------------------|---------------------------------------|
| Water        | 3,150                      | (5)                | 0                       | 3,145                                 |
| Sewer        | 1,915                      | (42)               | 0                       | 1,873                                 |
| General      | (30)                       | (2,241)            | (3,617)                 | (5,888)                               |
| Consolidated | 5,035                      | (2,288)            | (3,617)                 | (870)                                 |

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Graph 1.2 Net surplus/ (deficit) before capital revenue



#### **December Review adjustments (operational)**

The proposed December Review adjustments to the originally adopted Operational Plan budget for 2018-19, for the second quarter results in a variation to the operating statement before capital revenue of \$3.62 million. This is due to a \$3.51 million amendment transferring the first payment of the 2018-19 Financial Assistance Grant from revenue to the reserve restriction. The first payment of \$3.51 million was received in 2017-18.

Other adjustments include:

- \$1.18 million of RMS Kings Highway expenditure to be recognised on engagement
- \$0.15 million reduced lease income due to the timing of the Airport Redevelopment works
- \$0.30 million increased RMS contributions received for various transport works
- \$0.17 million expenditure relating to dredging works in Tuross and Narooma, Pathway works and Nature Based Tourism works supported by grant funding
- \$0.30 million relating to Work Health Safety Management System being recognised as capital works

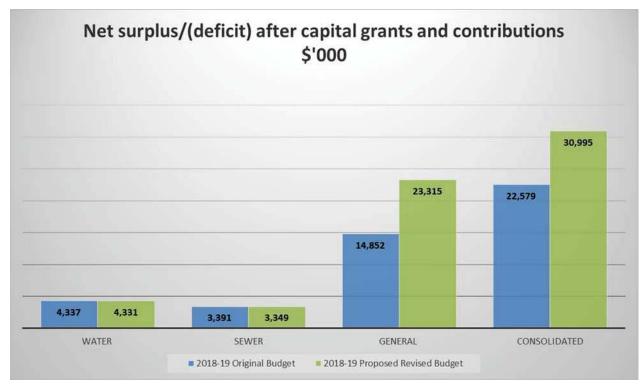
The original budget for 2018-19 predicted an income statement surplus of \$22.58 million after allowing for capital grants and contributions, revised at the September Review to \$34.69 million. The proposed budget, incorporating all Review adjustments, results in a surplus of \$31.00 million after capital revenues (per table 1.3 and graph 1.3 below).

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Table 1.3 Net surplus/ (deficit) after capital revenue, \$'000

| Fund         | 2018-19 Original<br>Budget | Previous<br>Review | Proposed<br>Adjustments | 2018-19<br>Proposed<br>Revised Budget |
|--------------|----------------------------|--------------------|-------------------------|---------------------------------------|
| Water        | 4,337                      | (6)                | 0                       | 4,331                                 |
| Sewer        | 3,391                      | (42)               | 0                       | 3,349                                 |
| General      | 14,852                     | 12,155             | (3,692)                 | 23,315                                |
| Consolidated | 22,579                     | 12,108             | (3,692)                 | 30,995                                |

Graph 1.3 Net surplus/ (deficit) after capital revenue, \$'000



#### Consolidated Capital Program Statement (Attachment 1 (c)):

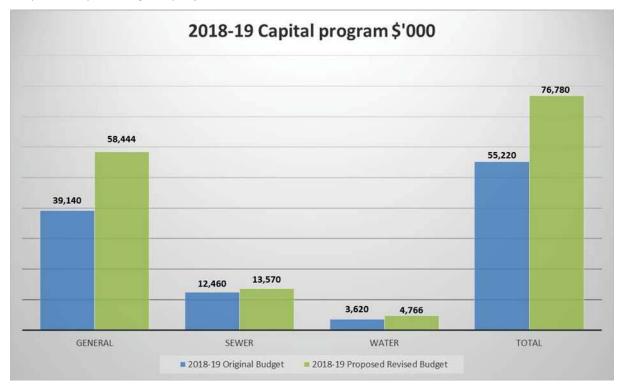
The original capital expenditure budget for 2018-19 was \$55.22 million. The proposed revised budget, incorporating the carry forward items from 2017-18 and September and December Review adjustments is \$76.78 million (per tables 1.4, and graph 1.4 below). As part of the review of the 2019-20 operational plan, we are currently identifying capital works to be carried forward from the current financial year to 2019-20.

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Table 1.4 Capital Program per fund, \$'000

| Fund    | 2018-19 Original<br>Budget | Previous<br>Review | Proposed<br>Adjustments | 2018-19<br>Proposed<br>Revised Budget |
|---------|----------------------------|--------------------|-------------------------|---------------------------------------|
| General | 39,140                     | 18,948             | 356                     | 58,444                                |
| Sewer   | 12,460                     | 0                  | 1,110                   | 13,570                                |
| Water   | 3,620                      | 46                 | 1,100                   | 4,766                                 |
| Total   | 55,220                     | 18,994             | 2,566                   | 76,780                                |

Graph 1.4 Capital Program per fund



#### **Capital Program**

Council staff have been working with the Roads and Maritime Services and its contractor John Holland P/L to relocate services, including water and sewer pipelines, to enable the construction of the Batemans Bay Bridge. An opportunity has arisen to install two additional pipelines underneath the Clyde River to replace existing steel pipelines laid in the river bed.

Given the saltwater environment, the condition of these pipelines is unknown. Installing these pipelines now would enable Council to avoid costs associated with design, approvals, tendering and reinstatement of both foreshores. Council engaged NSW Public Works to assess the proposal to carry out an independent assessment and ensure value for money.

The December Review includes this work at an estimated cost of \$2.30 million. Other capital adjustments made at the December quarter include:

- \$0.20 million relating to the early replacement of fleet items and a new vehicle designated to Water and Sewer operations
- \$0.05 million for the purchase and installation of a new awning at the Moruya Depot.

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#### Special Rate Variation (SRV) – Progress update (Attachment 1 (f)):

2018-19 is the fourth year of the SRV program and approximately \$9.61 million of infrastructure works for the year are underway. \$5.45 million of SRV designated funds are being utilised on these works. The majority of the projects have commenced with a due date for completion by the end of the fourth quarter. At 31 December, approximately 13.2% of the programmed SRV works for this year have been expensed.

| 2018-19 Special Rate    |             |
|-------------------------|-------------|
| Variation (SRV) Capital | \$          |
| Program                 |             |
| SRV Funds               | (5,454,650) |
| Total Budget            | 9,611,475   |
| Expenditure to          |             |
| 31 December 2018        | 1,264,161   |
| Percentage spent        | 13.15%      |

#### Legal

This review is based on the Quarterly Budget Review Statement (QBRS) Guidelines issued December 2010, pursuant to the provisions of the *Local Government Act 1993* relating to integrated planning.

#### **Policy**

The accounting policies being used are based on those detailed in the financial statements for the year ended 30 June 2018.

"Variations" in the Fund Flow Statement are changes in the funding requirements where "funds" are net current assets (working capital) excluding both internal and externally restricted funds.

#### **Financial**

Interest rates continue to remain at low levels. The Reserve Bank statements suggest that the rate will continue to be on hold.

#### **CONCLUSION**

There are no material concerns at this quarterly review about meeting budget targets for 2018-19.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulation 2005:

As the Responsible Accounting Officer, it is my opinion that the December Quarterly Budget Review for Eurobodalla Shire Council indicates that Council's projected financial position as at 30 June 2019 will be satisfactory, having regard to the projected estimates of income and expenditure for the 2018-19 financial year.





Attachment 1(a)

## **Total Council Summary**

| Description                                 | Original<br>Budget | Approve            | d Changes            | Proposed<br>Adjustments | Proposed<br>Revised Budget | Actual YTD  |
|---|--------------------|--------------------|----------------------|-------------------------|----------------------------|-------------|
|   |                    | <b>Carry Overs</b> | QBRS - Sept          |                         |                            |             |
| Income                                      |                    |                    |                      |                         |                            |             |
| Rates & Annual Charges                      | -63,165,796        | 0                  | 0                    | 0                       | -63,165,796                | -63,093,714 |
| User Charges & Other                        | -34,978,799        | -35,892            | -3,520,726           | 922,467                 | -37,612,950                | -15,865,146 |
| Investment Revenues                         | -3,108,981         | 0                  | 0                    | 0                       | -3,108,981                 | -1,622,112  |
| Operating Grants & contributions            | -12,080,206        | -576,733           | -1,239,391           | 3,240,401               | -10,655,929                | -5,973,015  |
| Total Income                                | -113,333,781       | -612,625           | -4,760,117           | 4,162,868               | -114,543,655               | -86,553,987 |
| Expense                                     |                    |                    |                      |                         |                            |             |
| Profit/Loss on Disposal of Assets           | 0                  | 0                  | 0                    | 0                       | 0                          | 21,994      |
| Employee costs                              | 37,639,516         | 0                  | 298,782              | 0                       | 37,938,298                 | 19,423,505  |
| Interest                                    | 2,826,791          | 0                  | 0                    | 0                       | 2,826,791                  | 1,405,116   |
| Depreciation                                | 30,018,273         | 0                  | 0                    | 0                       | 30,018,273                 | 1,065,327   |
| Other Costs (incl materials & contracts)    | 37,814,554         | 3,074,780          | 4,286,128            | -545,557                | 44,629,905                 | 19,288,787  |
| Purchase of Assets                          | 0                  | 0                  | 0                    | 0                       | 0                          | 681         |
| Total Expense                               | 108,299,134        | 3,074,780          | 4,584,910            | -545,557                | 115,413,267                | 41,205,410  |
| Operating (Surplus)/Deficit before Capital  | -5,034,647         | 2,462,155          | -175,207             | 3,617,311               | 869,612                    | -45,348,577 |
| Capital Income                              |                    |                    |                      |                         |                            |             |
| Developer Contributions                     | -2,930,250         | 0                  | 0                    | 0                       | -2,930,250                 | -2,726,402  |
| Capital Grants & Contributions              | -14,614,506        | -4,333,478         | -10,061,732          | 74,359                  | -28,935,357                | -2,304,525  |
| Operating (Surplus)/Deficit after Capital   | -22,579,403        | -1,871,323         | -10,236,939          | 3,691,670               | -30,995,995                | -50,379,503 |
| Non Cash                                    |                    |                    |                      |                         |                            |             |
| Profit/Loss on Disposal of Assets           | 0                  | 0                  | 0                    | 0                       | 0                          | -16,994     |
| Depreciation                                | -30,018,273        | 0                  | 0                    | 0                       | -30,018,273                | -1,065,327  |
| Total Non Cash                              | -30,018,273        | 0                  | 0                    | 0                       | -30,018,273                | -1,082,321  |
| Investing Fund Flows                        |                    |                    |                      |                         |                            |             |
| Capital Works                               | 55,219,970         | 4,999,153          | 13,994,481           | 2,566,611               | 76,780,215                 | 18,864,234  |
| Asset Sales                                 | -797,678           | 0                  | 0                    | 0                       | -797,678                   | -334,225    |
| Deferred Debtor Repayments                  | -16,000            | 0                  | 0                    | 0                       | -16,000                    | -14,794     |
| Total Investing Fund Flows                  | 54,406,292         | 4,999,153          | 13,994,481           | 2,566,611               | 75,966,537                 | 18,515,216  |
| Financing Fund Flows                        |                    |                    |                      |                         |                            |             |
| Proceeds from Borrowings                    | -8,091,341         | 0                  | -4,000,000           | 0                       | -12,091,341                | 0           |
| Repayments of Borrowings                    | 8,444,724          | 0                  | 0                    | 0                       | 8,444,724                  | 3,475,817   |
| Total Financing Fund Flows                  | 353,383            | 0                  | -4,000,000           | 0                       | -3,646,617                 | 3,475,817   |
| Net (Inc)/Dec in Funds before Transfers     | 2,162,000          | 3,127,830          | -242,458             | 6,258,281               | 11,305,653                 | -29,470,792 |
| Reserve Movements                           |                    |                    |                      |                         |                            |             |
|   | -23,787,998        | -5,208,442         | -3,694,032           | -3,448,897              | -36,139,369                | -7,255,105  |
| Transfer from Reserves                      | -23,767,336        | -,,                |                      |                         |                            |             |
| Transfer from Reserves Transfer to Reserves | 22,018,272         | 0                  | 4,685,829            | 9,206                   | 26,713,307                 | 3,510,592   |
|   |                    |                    | 4,685,829<br>991,797 | 9,206<br>-3,439,691     | 26,713,307<br>-9,426,061   | 3,510,592   |





Attachment 1(b)

|  | Original     | Approv             | ed Changes  | Proposed    | Proposed       |             |
|--|--------------|--------------------|-------------|-------------|----------------|-------------|
| Description  | Budget       | <b>Carry Overs</b> | Sept        | Adjustments | Revised Budget | Actual YTD  |
|  |              |                    |             |             |                |             |
| Income   |              |                    |             |             |                |             |
| Rates & Annual Charges                                 | -63,165,796  | 0                  | 0           | 0           | -63,165,796    | -63,093,714 |
| User Charges & Other                                   | -34,978,799  | -35,892            | -3,520,726  | 922,467     | -37,612,950    | -15,865,146 |
| Investment Revenues                                    | -3,108,981   | 0                  | 0           | 0           | -3,108,981     | -1,622,112  |
| Operating Grants & contributions                       | -12,080,206  | -576,733           | -1,239,391  | 3,240,401   | -10,655,929    | -5,973,015  |
| Developer Contributions                                | -2,930,250   | 0                  | 0           | 0           | -2,930,250     | -2,726,402  |
| Capital Grants & Contributions                         | -14,614,506  | -4,333,478         | -10,061,732 | 74,359      | -28,935,357    | -2,304,525  |
| Total Income   | -130,878,537 | -4,946,103         | -14,821,849 | 4,237,227   | -146,409,262   | -91,584,913 |
| Expense  |              |                    |             |             |                |             |
| Business Development (BD)                              | 652,513      | 54,065             | 0           | 0           | 706,578        | 306,414     |
| Children's Services (CS)                               | 1,660,413    | 21,247             | 92,739      | 0           | 1,774,399      | 848,836     |
| Commercial Entities (CE)                               | 5,081,650    | 0                  | 0           | 0           | 5,081,650      | 1,908,656   |
| Communication & Community Engagement (CCE)             | 760,424      | 0                  | 0           | 0           | 760,424        | 353,412     |
| Community & Cultural Development (CCD)                 | 761,431      | 69,000             | 156,340     | 293,000     | 1,279,771      | 400,510     |
| Community Care (CC)                                    | 8,371,326    | 198,953            | 360         | 0           | 8,570,639      | 3,762,133   |
| Community Facilities (CF)                              | 2,671,497    | 0                  | 23,400      | 0           | 2,694,897      | 1,173,421   |
| Corporate & Community Leadership (CCL)                 | 2,302,732    | 25,988             | -516        | 0           | 2,328,204      | 1,134,254   |
| Customer Assistance and Records (CAR)                  | 980,728      | 0                  | 0           | 0           | 980,728        | 512,485     |
| Development Assessment & Building Certification (DABC) | 3,831,632    | 0                  | 0           | 0           | 3,831,632      | 1,728,464   |
| Environmental Management (EM)                          | 963,162      | 1,633,827          | 56,096      | 107,174     | 2,760,259      | 1,133,216   |
| Finance and Central Treasury (FCT)                     | 3,142,895    | 0                  | 0           | 0           | 3,142,895      | 1,730,294   |
| Fleet and Plant (FP)                                   | 736,088      | 0                  | 0           | 0           | 736,088        | 1,246,448   |
| Information Technology (IT)                            | 2,573,720    | 0                  | 75,383      | 0           | 2,649,103      | 1,442,047   |
| Libraries (L)  | 1,871,989    | 93,130             | 5,237       | -11,800     | 1,958,556      | 723,872     |
| Property (P)   | 916,410      | 0                  | 0           | 2,000       | 918,410        | 570,808     |
| Public and Environmental Health (PEH)                  | 1,005,162    | 4,712              | 0           | -20,000     | 989,874        | 600,776     |
| Public Order and Safety (POS)                          | 3,049,245    | 34,911             | 205,084     | 50,000      | 3,339,240      | 1,339,118   |
| Recreation (R)   | 7,508,475    | 50,627             | -84,164     | 32,489      | 7,507,427      | 2,796,610   |
| Risk and Insurance (RI)                                | 1,432,867    | 0                  | 0           | 0           | 1,432,867      | 1,221,905   |
| Sewer Services (SS)                                    | 18,890,501   | 1,500              | 39,828      | 0           | 18,931,829     | 5,630,055   |
| Stormwater (S)   | 1,485,797    | 0                  | 0           | 0           | 1,485,797      | 183,173     |
| Strategic Planning (SP)                                | 1,126,963    | 492,158            | 33,200      | 0           | 1,652,321      | 725,394     |
| Technical Services (TS)                                | 1,764,125    | 0                  | 0           | 0           | 1,764,125      | 1,184,206   |
| Tourism (T)  | 1,487,362    | 208,707            | 0           | 45,000      | 1,741,069      | 668,446     |
| Transport (TR)   | 18,113,984   | 42,882             | 3,046,628   | -761,920    | 20,441,574     | 5,272,128   |
| Waste Management (WM)                                  | 10,642,490   | 0                  | 0           | 0           | 10,642,490     | 3,692,198   |
| Water Services (WS)                                    | 15,386,362   | 5,500              | 0           | 0           | 15,391,862     | 4,221,505   |
| Works and Operations (WO)                              | 3,680,559    | 0                  | 180,708     | 18,500      | 3,879,767      | 1,891,203   |
| Workforce Development (WD)                             | 1,558,521    | 0                  | 451,375     | -300,000    | 1,709,896      | 798,534     |
| Youth Services (YS)                                    | 387,218      | 137,573            | 303,212     | 0           | 828,003        | 178,392     |
| Corporate Overheads                                    | -16,637,597  | 0                  | 0           | 0           | -16,637,597    | -8,468,578  |
| Rates and General Revenue                              | 138,489      | 0                  | 0           | 0           | 138,489        | 295,074     |
| Total Expense  | 108,299,134  | 3,074,780          | 4,584,910   | -545,557    | 115,413,267    | 41,205,410  |
| Operating (Surplus)/Deficit after Capital              | -22,579,403  | -1,871,323         | -10,236,939 | 3,691,670   | -30,995,995    | -50,379,503 |
| Operating (Surplus)/Deficit before Capital             | -5,034,647   | 2,462,155          | -175,207    | 3,617,311   | 869,612        | -45,348,577 |



# Capital Program December Quarterly Budget Review Statement by Council Services for YTD Period Ending December 2018

Attachment 1 (c)

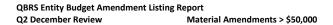
| Description  | Original<br>Budget | Approved Changes |             | proved Changes Proposed Prop<br>Adjustments Revi<br>Bud |            | Actual YTD |
|--|--------------------|------------------|-------------|---|------------|------------|
|  |                    | Carry Overs      | QBRS - Sept |   |            |            |
| Capital Expenditure                                    |                    |                  |             |   |            |            |
| Business Development (BD)                              | 0                  | 0                | 2,300,000   | 0   | 2,300,000  | 20,044     |
| Commercial Entities (CE)                               | 8,072,091          | 238,450          | 2,949,668   | 0   | 11,260,209 | 1,724,999  |
| Community & Cultural Development (CCD)                 | 1,484,928          | 23,827           | 950,000     | 75,000  | 2,533,755  | 1,121,831  |
| Community Facilities (CF)                              | 674,076            | 120,109          | 100,000     | -127,369  | 766,816    | 212,922    |
| Corporate & Community Leadership (CCL)                 | 0                  | 0                | 0           | 0   | 0          | 522        |
| Customer Assistance and Records (CAR)                  | 0                  | 0                | 0           | 0   | 0          | 473        |
| Development Assessment & Building Certification (DABC) | 0                  | 0                | 0           | 0   | 0          | 5,067      |
| Finance and Central Treasury (FCT)                     | 0                  | 0                | 0           | 0   | 0          | 3,250      |
| Fleet and Plant (FP)                                   | 3,997,223          | -272,067         | 0           | 185,000   | 3,910,156  | 1,341,361  |
| Information Technology (IT)                            | 1,883,041          | 319,416          | 0           | 0   | 2,202,457  | 702,063    |
| Libraries (L)  | 294,467            | 56,000           | 0           | 0   | 350,467    | 50,271     |
| Property (P)   | 0                  | 0                | 0           | 0   | 0          | 1,550      |
| Public Order and Safety (POS)                          | 245,000            | 165,550          | 138,098     | 27,000  | 575,648    | 159,859    |
| Recreation (R)   | 3,189,654          | 438,646          | 2,610,675   | -215,500  | 6,023,475  | 752,576    |
| Sewer Services (SS)                                    | 12,460,000         | 0                | 0           | 1,110,000   | 13,570,000 | 3,203,468  |
| Stormwater (S)   | 723,410            | 206,022          | 0           | 0   | 929,432    | 352,534    |
| Strategic Planning (SP)                                | 0                  | 95,963           | 3,705,978   | 0   | 3,801,941  | 365,486    |
| Technical Services (TS)                                | 495,075            | 93,748           | 0           | 0   | 588,823    | 0          |
| Transport (TR)   | 17,758,418         | 2,959,332        | 1,240,142   | 77,480  | 22,035,372 | 6,779,222  |
| Waste Management (WM)                                  | 50,000             | 350,000          | 0           | 0   | 400,000    | 70,662     |
| Water Services (WS)                                    | 3,620,000          | 45,511           | 0           | 1,100,000   | 4,765,511  | 1,755,548  |
| Works and Operations (WO)                              | 272,587            | 158,646          | -80         | 35,000  | 466,153    | 240,487    |
| Workforce Development (WD)                             | 0                  | 0                | 0           | 300,000   | 300,000    | 0          |
| Total Capital Expenditure                              | 55,219,970         | 4,999,153        | 13,994,481  | 2,566,611   | 76,780,215 | 18,864,196 |



# Projected Funds Balances for December Quarterly Budget Review Statement for YTD Period Ending December 2018

Attachment 1 (d)

| Description  | Original Budget | Approved       | Approved Changes     |            | Proposed<br>Revised<br>Budget |
|--|-----------------|----------------|----------------------|------------|-------------------------------|
| Total Unrestricted Funds                           | -7,404,838      | 2,483,123      | -709,511             | -608,590   | -6,239,815                    |
|  |                 |                |                      |            |                               |
| Externally Restricted Funds                        | 5 000 400       | 54.044         |                      | 4 400 000  | 4 677 404                     |
| Water Fund   | 5,828,132       | -51,011        |                      | -1,100,000 |                               |
| Sewer Fund Domestic Waste Fund                     | -166,053        | -1,500         |                      | -1,110,000 |                               |
|  | 1,350,484       | -350,000       |                      | 0          | 1,000,484                     |
| Section 94 Developer Contributions                 | 608,310         | -180,417       | 0                    | 0          | 427,893                       |
| Section 94A Developer Contributions                | 36,440          | 0              | 205.010              | 0 150      | 36,440                        |
| Unexpended Grants                                  | 0               | -2,267,644     |                      | •          |                               |
| Other Contributions                                | -300,000        | -132,564       |                      | 0          | -872,151                      |
| General Loans External                             | 0               | 0              | 0                    | 0          | 0                             |
| Sewer Loans External                               | 0               | 0              | 0                    | 0          | 0                             |
| Water Loans External                               | 0               | 0              | 0                    | 0          | 0                             |
| Special Rate Variation External                    | 0               | 0              | 0                    | 0          | 0                             |
| StormwaterFund                                     | -6,051          | 0              | 0                    | 0          | -6,051                        |
| Other Waste Funds                                  | 0               | 0              | 0                    | 0          | 0                             |
| Crown Reserve                                      | 483,754         | -224,441       | 0                    | 0          | 259,313                       |
| Tree Fund  | -5,311          | 0              | 0                    | 0          | -5,311                        |
| CS Asset Replacement                               | 0               | 0              | 0                    | 0          | 0                             |
| Crown Reserve Loan Pool                            | 2,030           | 0              | 0                    | 0          | 2,030                         |
| Total Externally Restricted Funds                  | 7,831,735       | -3,207,577     | -745,325             | -2,218,158 | 1,660,675                     |
| Internally Restricted Funds                        | 7,031,733       | 3,207,377      | 743,323              | 2,210,130  | 1,000,073                     |
| Infrastructure Fund                                | -90,000         | -532,955       | 0                    | 2,456      | -620,499                      |
| Employee Leave Entitlements                        | 76,125          | 0.00           | 0                    | 0          | 76,125                        |
| Community Development Infrastructure Fund          | -176,928        | -19,043        | 0                    | 0          | -195,971                      |
| Council Funded Loan Pool                           | 3,451           | 15,043         | 0                    | 0          | 3,451                         |
| Energy And Efficiency Fund                         | 6,878           | -20,000        | ľ                    | 0          | -13,122                       |
| Gravel Pits  | 0,570           | 0              | 0                    | 0          | 15,122                        |
| IT Investment Fund                                 |                 | 0              | 0                    | 0          | 0                             |
| Management Committees                              | 7,744           | 0              | ٥                    | 0          | 7,744                         |
| Sports Liason Comittee                             | 19,590          | 0              | 0                    | 0          | 19,590                        |
| <b>!</b> '   | 19,390          | · ·            | -12,000              | 0          |                               |
| Unexpended General Loan Fund                       | 74.420          | -670,116       | •                    | _          | -682,116                      |
| Works Income Equalisation Fund                     | 74,430          | 4,153<br>1,721 | 471,465<br>1 184 572 | -13,711    | 536,337<br>-501,867           |
| Real Estate Disposal Special Rate Variation        | -1,688,161      | 1,721          |                      | 02 560     | •                             |
| 1 .  | -1,453,521      | -1,074,572     |                      | 93,569     |                               |
| Infrastructure Renewals (FFTF) Recreation Strategy | 1,152,510       | 0              |                      | 0          | 1,152,510                     |
|  | -478,789        | 02.564         |                      | 0          | -478,789                      |
| Other Internal Reserves                            | -42,226         | -92,564        |                      |            | 19,119                        |
| Financial Assistance Grants                        |                 | 0              | 0                    | -3,513,847 | -3,513,847                    |
| Total Internally Restricted Funds                  | -2,588,897      | -2,403,376     | 1,697,294            | -3,431,533 | -6,726,512                    |
| Total Council Funds                                | -2,162,000      | -3,127,830     | 242,458              | -6,258,281 | -11,305,653                   |



eurobodalla shire council

Attachment 1 (e)

| Entity                          | Cost Centre Description        | Fund Flow Type     | (Favourable)/<br>unfavourable | Quarterly Budget Review Comments                                     |
|---------------------------------|--------------------------------|--------------------|-------------------------------|--|
| Sewer Fund                      | Sewerage System Asset Renewals | Purchase of Assets | 1,200,000                     | Capital expenditure for Water and Sewer works at Batemans Bay Bridge |
|                                 | Sewerage System Augmentations  | Purchase of Assets | - 90,000                      | Revise Augmentation Program  |
| Sewer Fund Total                | TOTAL ADJUSTMENTS THIS QUARTER |                    | 1,110,000                     |  |
| Water Fund                      | Water Supply Asset Renewals    | Purchase of Assets | 1,100,000                     | Capital expenditure for Water and Sewer works at Batemans Bay Bridge |
| Water Fund Total                | TOTAL ADJUSTMENTS THIS QUARTER |                    | 1,100,000                     |  |
| Environment Fund                | Various                        | Various            | - 20,000                      | Various minor adjustments  |
| <b>Environmental Fund Total</b> | TOTAL ADJUSTMENTS THIS QUARTER |                    | - 20,000                      |  |

| Entity             | Program                        | Fund Flow Type                             | (Favourable)/<br>Unfavourable | Quarterly Budget Review Comments  |
|--------------------|--------------------------------|--|-------------------------------|---|
| General Fund       | Airport                        | User Charges & Other                       | 147,312                       | Revise new lease income based on redevelopment project timing   |
|                    | Finance                        | Operating Grants & contributions           | 2,689,592                     | Restrict first payment of 2018-19 Financial Assistance Grant (received in 2017-18)  |
|                    |                                | Transfers from (to) Restricted Investments | - 2,689,592                   | restrict first payment of 2010-15 Financial Assistance Grant (received in 2017-10)  |
|                    | Governance & Administration    | Purchase of Assets                         | 185,000                       | Capital expenditure for early replacement of vehicle anticipated in 2019-20 and new truck for Water and Sewer Operations  |
|                    | Recreation                     | Transfers from (to) Restricted Investments | 100,653                       | Funding for Carpark Construction at Moruya Showground   |
|                    | Transport                      | User Charges & Other                       | 721,263                       | Recognise RMS Kings Highway works on engagement   |
|                    |                                | Capital Grants & Contributions             | 96,292                        | Fixing Country Roads Grants 2018 for Garlandtown Bridge Works; revised estimates for various transport works  |
|                    |                                | Operating Grants & Contributions           | 391,575                       | Funding for Hill Street Pathway works, dredging works and Nature Based Tourism program; restriction of first payment of<br>2018-19 Financial Assistance Grant (received in 2017-18) |
|                    |                                | Other Costs (incl materials & contracts)   | - 761,920                     | Revise expenditure for RMS Kings Highway work, dredging and Nature Based Tourism programs   |
|                    |                                | Purchase of Assets                         | 387,480                       | Garlandtown Bridge widening, Hill Street Pathway and revision of transport program expenditure  |
|                    |                                | Transfers from (to) Restricted Investments | - 466,141                     | Recognise RMS Kings Highway works on engagement and unexpended Financial Assistance Grant received in 2017-18   |
|                    | Various                        | Various                                    | - 172,924                     | Various minor adjustments   |
| General Fund Total | TOTAL ADJUSTMENTS THIS QUARTER |  | 628,590                       |   |
|                    | TOTAL ADJUSTMENTS THIS QUARTER |  | 2,818,590                     |   |



# Special Rate Variation Program for December Quarterly Budget Review Statement for YTD Period Ending December 2018

Attachment 1 (f)

| Description  | SRV Funding<br>Amount | Current<br>Revised<br>Budget | Actual YTD<br>Costs | \$ Remaining | % Spent | Progress Update         |
|--|-----------------------|------------------------------|---------------------|--------------|---------|-------------------------|
| Recreation Admin                                   |                       |                              |                     |              |         |                         |
| Community Facilities Renewals                      | 32,559                | 80,000                       | 0                   | 80,000       | 0.00%   | Yet to commence         |
| Dr Mackay Landscape Upgrade/Disability Access      | 6,105                 | 15,000                       | 27                  | 14,973       | 0.18%   | In Progress             |
| Bay Community Centre CCTV Renewal                  | 8,140                 | 20,000                       | 0                   | 20,000       | 0.00%   | Yet to commence         |
| Kyla Park Hall Thermal Efficiency Upgrade          | 8,140                 | 20,000                       | 4,500               | 15,500       | 22.50%  | In progress             |
|  |                       |                              |                     |              |         |                         |
| Total Recreation Admin                             | 54,944                | 135,000                      | 4,527               | 130,473      | 3.35%   |                         |
| Facilities Management                              |                       |                              |                     |              |         |                         |
| Sporting amenities - minor renewal activities      | 1,245                 | 59,064                       | 4,062               | 55,002       | 6.88%   | In Progress             |
| Gundary Oval Amenities - Kitchen upgrade & BBQ     | 25,000                | 25,000                       | 40                  | 24,960       | 0.16%   | In Progress             |
| Moruya Library - Renewals                          | 30,000                | 120,000                      | 353                 | 119,647      | 0.29%   | In Progress             |
| Halls, Library & Community Centres-Asbestos Remov  | 30,000                | 48,126                       | 6,101               | 42,025       | 12.68%  | In Progress             |
| Captain Oldrey Amenities Disabled Toilet, Security | 27,605                | 27,605                       | 0                   | 27,605       | 0.00%   | Due to commence 2019/20 |
| Gundary Oval Amenities Ext. With Extra Changerooms | 310,897               | 500,871                      | 0                   | 500,871      | 0.00%   | Due to commence 2019/20 |
| Albert Ryan Stairs Replacement                     | 23,275                | 61,380                       | 0                   | 61,380       | 0.00%   | Yet to commence         |
| Hanging Rock Tennis Courts Replacement             | 21,335                | 56,265                       | 0                   | 56,265       | 0.00%   | Yet to commence         |
| Bodalla Tennis Courts Replacement                  | 21,335                | 56,265                       | 0                   | 56,265       | 0.00%   | Yet to commence         |
| Electrical Box Upgrades - Sporting Amenities       | 5,819                 | 15,345                       | 0                   | 15,345       | 0.00%   | Yet to commence         |
| Sporting Amenities Changeroom Partition Upgrades   | 6,342                 | 16,726                       | 0                   | 16,726       | 0.00%   | Yet to commence         |
| Narooma Meals on Wheels Mould Rectification Works  | 3,256                 | 8,000                        | 0                   | 8,000        | 0.00%   | Yet to commence         |
| Dalmeny Josh's Beach Stairs Renewals               | 28,489                | 70,000                       | 0                   | 70,000       | 0.00%   | Yet to commence         |
| Hanging Rock Function Centre PA System             | 8,140                 | 20,000                       | 0                   | 20,000       | 0.00%   | Yet to commence         |
|  |                       |                              |                     |              |         |                         |
| Total Facilities Management                        | 542,738               | 1,084,647                    | 10,556              | 1,074,091    | 0.97%   |                         |
| Transport  |                       |                              |                     |              |         |                         |
| Box Culvert Widening - Cullendulla Dr. Long Beach  | 126,723               | 1,001,354                    | 172,133             | 829,220      | 17.19%  | In progress             |
| Car Park - Extend Road & Parking Riverside Park    | 231,821               | 231,821                      | 51,788              | 180,033      | 22.34%  | In progress             |
| Gravel Resheet - Unsealed Roads Resheeting         | 8,081                 | 66,002                       | 14,892              | 51,110       | 22.56%  | In progress             |
| Low Cost Reconstruction - Congo Rd South           | 890,534               | 890,534                      | 1,218               | 889,316      | 0.14%   | In Progress             |
| Low Cost Reconstruction- Wamban Road               | 172,269               | 442,119                      | 149,336             | 292,783      | 33.78%  | In progress             |
| Reseal - Local Urban Sealed                        | 452,720               | 1,587,244                    | 130,459             | 1,456,785    | 8.22%   | In progress             |
| South Durras Bridge Repairs and Guardrail Durras D | 150,000               | 150,000                      | 0                   | 150,000      | 0.00%   | Yet to commence         |
| Tuross Head Boat Ramp - Dredging                   | 31,805                | 61,556                       | 496                 | 61,060       | 0.81%   | Yet to commence         |
| Bridge Renewal - Runnyford Bridge                  | 405,346               | 0                            | 91                  | -91          | 0.00%   | Complete                |
| Bridge Renewal - Silo Farm Bridge                  | 44,766                | 0                            | 0                   | 0            | 0.00%   | Complete                |
| Shared Pathway - Beach Road, Surf Beach            | 5,743                 | 5,743                        | 0                   | 5,743        | 0.00%   | Yet to commence         |
| Bridge Renewal - Replacement/upgrades various locn | 252,428               | 252,428                      | 28,820              | 223,608      | 11.42%  | In progress             |
| Gravel Resheet - Black Flat Road, Nelligen West    | 6,734                 | 55,000                       | 0                   | 55,000       | 0.00%   | Yet to commence         |
| Gravel Resheet - Quartpot Road                     | 7,346                 | 60,000                       | 0                   | 60,000       | 0.00%   | Yet to commence         |
| Gravel Resheet -Runnyford Road (Mogo End)          | 3,061                 | 25,000                       | 0                   | 25,000       | 0.00%   | Yet to commence         |



# Special Rate Variation Program for December Quarterly Budget Review Statement for YTD Period Ending December 2018

Attachment 1 (f)

| Description   | SRV Funding<br>Amount | Current<br>Revised<br>Budget | Actual YTD<br>Costs | \$ Remaining | % Spent | Progress Update |
|---|-----------------------|------------------------------|---------------------|--------------|---------|-----------------|
| Gravel Resheet - Buckenbowra Road (Mogo West)           | 6,121                 | 50,000                       | 0                   | 50,000       | 0.00%   | Yet to commence |
| Gravel Resheet - Old Mossy Point Road, Jeremadra        | 5,509                 | 45,000                       | 0                   | 45,000       | 0.00%   | Yet to commence |
| Gravel Resheet - Araluen Road (Moruya West)             | 18,976                | 115,000                      | 4,182               | 110,818      | 3.64%   | In progress     |
| Gravel Resheet - Larrys Mountain Road (Moruya North)    | 5,509                 | 45,000                       | 0                   | 45,000       | 0.00%   | Yet to commence |
| Gravel Resheet - Donald Creek Road (Moruya West)        | 5,509                 | 45,000                       | 11,332              | 33,668       | 25.18%  | In progress     |
| Gravel Resheet - Mymossa Road (Moruya West)             | 6,734                 | 55,000                       | 4,544               | 50,456       | 8.26%   | In progress     |
| Gravel Resheet - Stewarts Road (Moruya West)            | 5,509                 | 45,000                       | 180                 | 44,820       | 0.40%   | In Progress     |
| Gravel Resheet - Eurobodalla Road (Bodalla West)        | 5,509                 | 45,000                       | 0                   | 45,000       | 0.00%   | Yet to commence |
| Gravel Resheet - Belowra Road                           | 11,631                | 95,000                       | 0                   | 95,000       | 0.00%   | Yet to commence |
| Gravel Resheet - Kianga Forest Road (Narooma North)     | 11,019                | 90,000                       | 19,063              | 70,937       | 21.18%  | In progress     |
| Gravel Resheet - Old Highway (Narooma South)            | 9,182                 | 75,000                       | 56,006              | 18,994       | 74.68%  | In progress     |
| Shared Pathway - Beach Road, Surf Beach                 | 23,899                | 373,101                      | 4,405               | 368,696      | 1.18%   | In progress     |
| Shared Pathway - George Bass Drive, Malua Bay (Stage 2) | 19,649                | 135,000                      | 0                   | 135,000      | 0.00%   | Yet to commence |
| Shared Pathway - Queen Street, Moruya                   | 1,455                 | 10,000                       | 9,540               | 460          | 95.40%  | Complete        |
| Shared Pathway - Evans Street, Moruya                   | 8,005                 | 55,000                       | 3,972               | 51,028       | 7.22%   | In progress     |
| Wimbi Creek Culvert Extension                           | 150,000               | 150,000                      | 120,717             | 29,283       | 80.48%  | In progress     |
| Yellow Frog Culvert Replacement                         | 150,000               | 150,000                      | 206,746             | -56,746      | 137.83% | Complete        |
|   |                       |                              |                     |              |         |                 |
| Total Transport   | 3,233,593             | 6,406,902                    | 989,920             | 5,416,981    | 15.45%  |                 |



**Total SRV Program** 

# Special Rate Variation Program for December Quarterly Budget Review Statement for YTD Period Ending December 2018

Attachment 1 (f)

| Description  | SRV Funding<br>Amount | Current<br>Revised<br>Budget | Actual YTD<br>Costs | \$ Remaining | % Spent | Progress Update            |
|--|-----------------------|------------------------------|---------------------|--------------|---------|----------------------------|
| Recreation   |                       |                              |                     |              |         |                            |
| Burri Point, Guerrilla Bay                         | 127,219               | 127,219                      | 0                   | 127,219      | 0.00%   | Yet to commence            |
| Corrigans Beach Reserve Batehaven Car Park Upgrade | 117,537               | 136,225                      | 19,940              | 116,285      | 14.64%  | In Progress                |
| Observation Point, Batehaven Viewing Platform      | 126,451               | 126,451                      | 0                   | 126,451      | 0.00%   | Yet to commence            |
| Parks Facilities Renewals - Seats/Tables           | 54,188                | 143,784                      | 44,436              | 99,348       | 30.90%  | In Progress                |
| Playgrounds renewals                               | 26,063                | 58,758                       | 0                   | 58,758       | 0.00%   | Yet to commence            |
| Riverside Park Improvements                        | 212,032               | 212,032                      | 0                   | 212,032      | 0.00%   | Due to commence in 2019-20 |
| Sporting Fields - topdressing/renovation           | 63,610                | 219,285                      | 0                   | 219,285      | 0.00%   | Due to commence in 2019-20 |
| Carters Headland, Kianga - Viewing Platform        | 39,116                | 39,116                       | 0                   | 39,116       | 0.00%   | Yet to commence            |
| Moruya Showground - Construct Parking              | 110,847               | 253,138                      | 8,931               | 244,207      | 3.53%   | In progress                |
| Congo - Playground Renewals                        | 11,500                | 25,875                       | 36,796              | -10,921      | 142.21% | Completed                  |
| Malua Bay Deck Replacement                         | 9,422                 | 25,000                       | 21,016              | 3,984        | 84.07%  | In Progress                |
| Evans Road Tuross Playground Upgrade               | 37,547                | 114,646                      | 0                   | 114,646      | 0.00%   | In progress                |
| Total Recreation                                   | 935,532               | 1,481,528                    | 131,118             | 1,350,410    | 8.85%   |                            |
| Public Conveniences                                |                       |                              |                     |              |         |                            |
| Drainage Renewals - Shirewide                      | 486,346               | 291,817                      | 29,215              | 262,602      | 10.01%  | In Progress                |
| Total Public Conveniences                          | 486,346               | 291,817                      | 29,215              | 262,602      | 10.01%  |                            |
| Corporate Administration                           | ·                     |                              |                     | ·            |         |                            |
| Public Toilets - Durras Lake Boatramp New Toilet   | 77,749                | 77,749                       | 74,710              | 3,039        | 96.09%  | In progress                |
| Total Corporate Administration                     | 77,749                | 77,749                       | 74,710              | 3,039        | 96.09%  |                            |
| Environment Works                                  |                       |                              |                     |              |         |                            |
| Beach Road (Caseys Beach) Rockwall St 1            | 30,000                | 30,000                       | 0                   | 30,000       | 0.00%   | Yet to commence            |
| Total Environment Works                            | 30,000                | 30,000                       | 0                   | 30,000       | 0.00%   |                            |
| Other Works  |                       |                              |                     |              |         |                            |
| SRV Project Management Wages & Salaries            | 93,748                | 103,831                      | 24,114              | 79,717       | 23.22%  | In Progress                |
| Total Other Works                                  | 93,748                | 103,831                      | 24,114              | 79,717       | 23.22%  |                            |

1,264,161

8,347,314

13.15%

5,454,650

9,611,475



#### **Consultancy, Legal and Contractors Expenses**

for the quarter ending 31 December 2018

Contracts entered into greater than \$50,000

| <u>Contractor</u>                               | Contract detail & purpose                                     |      | tract Value  | Commencement<br>Date | Duration of contract | Budgeted (Y/N) |
|---|---|------|--------------|----------------------|----------------------|----------------|
| Coastal Auto Group                              | Supply & Delivery of Fleet replacements                       | \$   | 63,173.50    | 18-Dec-18            | 21 days              | Υ              |
| Downer EDI Works Pty Ltd                        | Various Asphalt Sealing Works                                 |      | 251,674.00   | 30-Nov-18            | 3 months             | Υ              |
| Sustain Me                                      | Consultancy - food business waste management                  | \$   | 55,000.00    | 01-Dec-18            | 2 years              | Υ              |
| Fulton Hogan Industries                         | Spray sealing works 2018-2020                                 | \$ : | 1,477,350.00 | 26-Oct-18            | 2 years              | у              |
| Jardine Lloyd Thompson                          | Develop WHS Management System specific to Council activities. | \$   | 194,500.00   | 02-Oct-18            | 15 months            | у              |
| CSBA Customer Service<br>Benchmarking Australia | The mystery shopping programme                                | \$   | 59,350.00    | 01-Nov-18            | 2 years              | Y              |

Consultancy and Legal Expenses Incurred

|             | December Quarter | Budgeted (Y/N) | Comments  |
|-------------|------------------|----------------|---|
| Consultants | 2,014,418        |                | Management of construction projects, investigation and design works, business systems development and input to various strategic planning and environmental projects. |
| Legal Fees  | 262,504          | · V            | Rates recoveries, land sales, leasing contracts, Aboriginal Land Claim and Native Title and other general legal advice.   |

#### **Definition of consultant:**

A consultant is a person or organisation engaged under a contract on a temporary basis to provide recommendations, or high level specialist or professional advice, to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

# **Key Performance Indicators : Consolidated Results**

# for the quarter ended December 2018

| Indicator                                 | Target     | Original Budget<br>2018-19 | Projected FY<br>2018-19 |
|---|------------|----------------------------|-------------------------|
| Unrestricted Current Ratio                | > 1.5      | >2                         | >2                      |
| Operating Performance Ratio               | minimum 0% | 4.55%                      | 0.88%                   |
| Buildings & Infrastructure Renewals Ratio | = > 100%   | 83%                        | 121%                    |

Refer Note (a) Refer Note (b)

## Fit for the Future update: General Fund (incl. Environment and Waste Funds)

| Indicator  | Target     | Original Budget<br>2018-19 | Projected FY<br>2018-19 |
|--|------------|----------------------------|-------------------------|
| Operating Performance Ratio (3 year rolling average) | minimum 0% | 0.03                       | 0.07                    |

### **Explanations:**

Unrestricted Current Ratio - Indicates adequacy of working capital and the ability to satisfy obligations in the short term.

**Operating Performance Ratio** - Indicates achievement of containing operating expenditure within operating revenue.

Buildings & Infrastructure Renewals Ratio - Indicates the rate at which assets are being renewed compared to the rate at which they are depreciated.

Target: Source 2017-18 Financial Statements

#### Notes:

- (a) Budgeted ratios are based on the original budgets for 2018-19.
- (b) Projected ratios are based on the revised budgets for 2018-19.



# **December Quarterly Mayoral and Councillor Fees and Expenses Statement**

Attachment 4

| Councillor   | Councillor<br>Allowance | Conference /<br>Delegate Costs | Travelling<br>Expenses | Phone / Fax/<br>Internet etc | Training / Skill<br>Development | Other Costs | Total   |
|--------------|-------------------------|--------------------------------|------------------------|------------------------------|---------------------------------|-------------|---------|
| Cr L Brown   | 9,895                   | 606                            | 2,769                  | 545                          | 3,460                           | 0           | 17,275  |
| Cr L Innes   | 31,480                  | 692                            | -1,063                 | 2,363                        | 0                               | 6,739       | 40,212  |
| Cr Constable | 10,041                  | 3,241                          | 880                    | 344                          | 0                               | 0           | 14,507  |
| Cr Mayne     | 9,895                   | 911                            | 1,768                  | 863                          | 0                               | 0           | 13,437  |
| Cr McGinlay  | 9,895                   | 0                              | 1,961                  | 1,776                        | 0                               | 0           | 13,632  |
| Cr Nathan    | 9,895                   | 545                            | 1,122                  | 359                          | 0                               | 0           | 11,921  |
| Cr Tait      | 9,895                   | 0                              | 895                    | 390                          | 0                               | 43          | 11,223  |
| Cr J Thomson | 9,895                   | 2,565                          | 3,516                  | 449                          | 0                               | 98          | 16,522  |
| Cr Pollock   | 9,895                   | 0                              | 1,377                  | 1,259                        | 0                               | 0           | 12,531  |
| Total        | 110,786                 | 8,560                          | 13,226                 | 8,348                        | 3,460                           | 6,880       | 151,259 |