Responsible Officer:	Anthony O'Reilly - Director Corporate and Commercial Services
Attachments:	1. Under Separate Cover - September Review papers
Outcome:	Innovative and Proactive Leadership
Focus Area:	9.2 Ensure financial sustainability and support the organisation in achieving efficient ongoing operations
Delivery Program Link	: 9.2.4 Responsibly manage Council's finances and maintain Fit for the Future status

Operational Plan Link: 9.2.4.2 Monitor and report on key financial results

EXECUTIVE SUMMARY

This Budget Review reports on Council's performance against the current Operational Plan budget for the quarter ending 30 September 2019. Major variations are highlighted.

The original Operational Plan budget, on a consolidated basis (which includes all of Council's funds), for 2019-20 forecasts were:

- Income Statement surplus, before capital revenue, of \$4.03million
- Income Statement surplus, after capital revenue, of \$34.22 million
- Use of \$(1.45) million of unrestricted funds.

The proposed revised budgets after the quarter ending 30 September 2019 are:

- Income Statement deficit, before capital revenue, of \$4.02 million
- Income Statement surplus, after capital revenue, of \$21.79million
- Use of \$(1.12) million of unrestricted funds.

The proposed revised, consolidated 2019-20 budget is impacted by the carry forward of ongoing projects from the 2018-19 year. This is primarily due to the timing of grants received and ongoing capital works. Further detail is provided in this report.

The result of bringing these projects from last financial year into the 2019-20 year is:

- Unfavourable income statement impact of \$2.76 million before capital revenue
- An increase in unrestricted funds of \$1.54 million

The current year, September Review, adjustments result in an unfavourable variation for the income statement, before capital revenues, of \$5.29 million and an increase in the amount of unrestricted funds to be used, \$1.20 million as per the Consolidated Fund Flow Statement.

There are no material concerns at the quarterly review about Council meeting budget targets for 2019-20.

RECOMMENDATION

THAT

- 1. The budget review report for the quarter ended 30 September 2019 be received and noted.
- 2. The unfavourable variations for the Income Statement after capital revenue of \$12.4 million and favourable variations of \$0.34 million as per the Consolidated Fund Flow Statement be adopted.

BACKGROUND

Council reviews its performance and financial results against the adopted Operational Plan quarterly, authorises adjustments to budget items, and highlights variations from its original budget strategy.

It should be noted that the results referred to in this report are unaudited.

The attachments to this report are as follows:

Financial reports (Attachment 1)

These reports provide information on Council's performance against its financial objectives contained in the Operational Plan, presented for the consolidated entity.

Financial reports include:

- a) Consolidated Fund Flow Statement This report shows the impact of operating, financing and investing activities on Councils unrestricted working capital.
- b) Consolidated Income Statement Provides sources of income and expenditure, including depreciation, per Council service areas.
- c) Consolidated Capital Program Statement Provides capital expenditure information for each program area and associated services.
- d) Projected Funds Balance Statement Provides information on the movements in both unrestricted and restricted fund accounts.
- e) Budget Amendment Report Provides details of proposed significant adjustments to budgets.
- f) SRV capital program Provides capital expenditure information for each of the projects in the SRV program of works for 2019-20.

Consultancy, Legals and Contractors Report (Attachment 2)

This attachment provides information on major contracts entered into, legal fees incurred and consultancy costs for the quarter ended 30 September 2019.

Key Financial Indicators (Attachment 3)

This attachment provides information about key financial indicators designed to assist in monitoring Council's financial sustainability. The indicators are for the consolidated entity.

Mayoral and Councillor Expenses (Attachment 4)

Provides information about Mayoral and Councillor expenditure for the quarter ended 30 September 2019.

CONSIDERATIONS

Consolidated Fund flow Statement (Attachment 1(a)):

Council requires sufficient funds to pay for its debts as and when they fall due. The Fund Flow Statement shows the change in Council's freely available funds or working capital.

It includes all transactions having an impact on Council's funds i.e. income and expenses from its operating activities, capital programs and borrowing activities. It also includes the transfer into, or use of restricted funds for capital or non-recurrent projects. Depreciation is not included as it does not represent a cash flow.

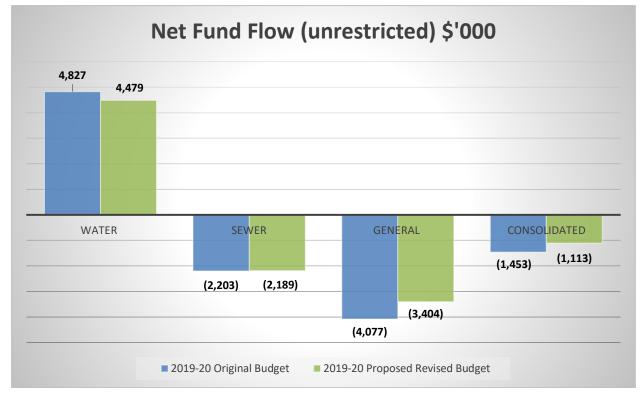
The net fund flow shows the amount of unrestricted funds that will be used to deliver the agreed Operational Plan outcomes for 2019-20. The consolidated original budget forecast a \$1.45 million use of unrestricted funds. The impact of proposed carry forward items from last financial year and the September review amendments project a use of unrestricted funds of \$1.11 million for 2019-20. See table 1.1 and graph 1.1 below.

	2019-20 Original Budget	Proposed Carry Overs	Proposed Adjustments	2019-20 Proposed Revised Budget
Water	4,827	0	(348)	4,479
Sewer	(2,203)	0	15	(2,189)
General	(4,077)	1,544	(871)	(3,404)
Consolidated	(1,453)	1,544	(1,204)	(1,113)

 Table 1.1 Net Increase (decrease) in unrestricted funds, per fund, \$'000

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Graph 1.1 Net fund flow (unrestricted)

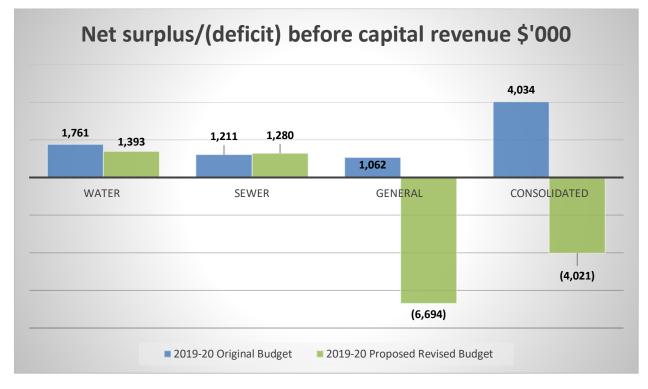
Consolidated Income Statement (Attachment 1(b):

The Consolidated Income Statement shows the types of income, and expenditure per council service areas. This result can indicate whether Council is able to raise sufficient revenue to cover the operational cost (including depreciation which measures the wear and tear of Council assets) of delivering services to the community before considering its capital revenue.

The proposed revised budget, incorporating the carry forward items from 2018-19 and September Review adjustments is a deficit of \$4.02 million before capital revenues (per table 1.2 and graph 1.2 below).

Table 1.2 Net Surplus/ (deficit) before capital revenue, \$'000

	2019-20 Original Budget	Proposed Carry Overs	Proposed Adjustments	2019-20 Proposed Revised Budget
Water	1,761	0	(368)	1,393
Sewer	1,211	(37)	107	1,280
General	1,062	(2,724)	(5,032)	(6,694)
Consolidated	4,034	(2,762)	(5,293)	(4,021)



Graph 1.2 Net surplus/ (deficit) before capital revenue

Carry overs (operational)

The operating result has been impacted by the proposed carry forward of ongoing projects from the 2018-19 financial year. The result of bringing these projects from last financial year into the 2019-20 is an unfavourable income statement impact of \$2.76 million before capital revenue. The majority of projects related to funding received in prior years with associated works to continue across financial years.

Significant carried forward operational items include:

- \$0.90 million Community Care grant funded costs including works for Active Living and Involve Programs due to be returned to the funding body
- \$0.82 million Environmental Management works including \$0.60 million of grant funded flying fox works, invasive species and other compliance works
- \$0.50 million of Strategic Development works including flood studies and coastal management works and progression of the bike trail at Mogo supported by grant funding of \$0.46 million
- \$0.45 million of Community and Cultural Development fully funded works including the Regional Jobs and Training project and the Eurobodalla Youth Employment Strategy
- \$0.30 million of Recreation Administration consultant costs for preparing masterplans for various facilities across the Shire including plans of management required under the *Local Government Act 1993* for crown and community land

• \$0.20 million of Library & Cultural Services expenditure relating to Arts and Cultural Services and prize awards

September Review adjustments (operational)

The proposed September Review adjustments to the originally adopted Operational Plan budget for 2019-20 result in an unfavourable variation of \$5.30 million to the operating surplus before capital of \$4.03 million.

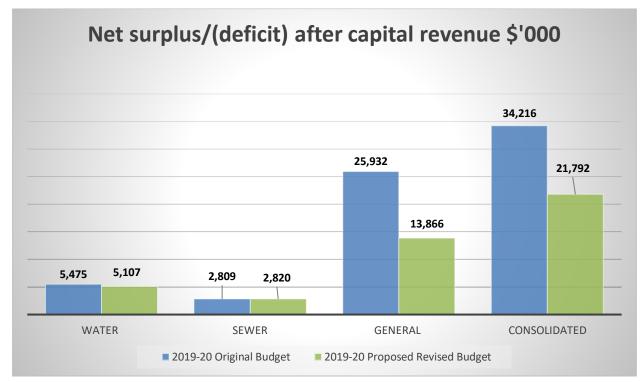
Significant adjustments to operational revenue items include:

- User Charges and Other
 - \$0.54 million reduction due to revised Roads and Maritime Services (RMS) Kings Highway transport works and Building certification income estimates (\$0.78 million) offset by increased patronage at various campgrounds across the Shire, Ranger activity and increased revenue estimates at the Basil Sellers Exhibition Centre and other minor variations (\$0.24 million)
- Operating Grants and Contributions
 - \$3.89 million variation in Rates and General Revenue to reflect the prepayment of the 2019-20 financial assistance grant received in 2018-19 based on actual payments
 - \$0.35 million return of grant funds previously received from Community Care funding providers
 - o (\$0.37) million Rural Fire Service (RFS) contributions for operations
 - (\$0.30) million funding received for environmental programs including coastal and natural resource management
 - (\$0.31) million funding received for programs including the Yuin Country Project and Nature Based Tourism Feasibility Studies
- Employee Costs
 - (\$0.70 million) increased workers compensation premiums for 2019-20, (\$0.20) million National Disability Insurance Scheme (NDIS) mandatory staff training and (\$0.20) million for increased staff efforts across various areas including water & sewer, organisational development, fleet & procurement, facilities management and communications partially supported by grant funds and project budgets.
- Interest Costs

- Variation as a result of lower borrowings in 2018-19 and lower than anticipated interest rates
- Other Costs
 - Unfavourable variation due to (\$0.55) million electricity cost increase as the result of contract extension with Origin Energy, (\$0.20) million relating to increased campground caretaker commission in line with increased patronage, (\$0.10) million for asbestos register work based on risk assessments, (\$0.29) million relating to the recognition of Work Health and Safety (WHS) safety management project unable to be capitalised offset by a reduction in costs relating to the RMS Kings Highway works \$0.63 million

	2019-20 Original Budget	Proposed Carry Overs	Proposed Adjustments	2019-20 Proposed Revised Budget
Water	5,475	0	(368)	5,107
Sewer	2,809	(37)	48	2,820
General	25,932	(2,291)	(9,775)	13,866
Consolidated	34,216	(2,328)	(10,095)	21,792

Table 1.3 Net surplus/(deficit) after cap	pital revenue, \$'000
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Graph 1.3 Net surplus/(deficit) after capital revenue

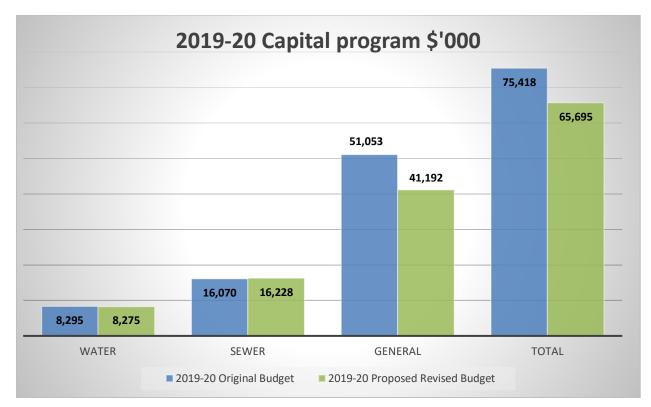
Consolidated Capital Program Statement (Attachment 1(c)):

Capital Program

The original capital expenditure budget for 2019-20 was \$75.42m. The proposed revised budget, incorporating carry forward items and September variations is \$65.70m (per table 1.4 and graph 1.4 below).

	2019-20 Original Budget	Proposed Carry Overs	Proposed Adjustments	2019-20 Proposed Revised Budget
Water	8,295	0	(20)	8,275
Sewer	16,070	0	158	16,228
General	51,053	4,017	(13,878)	41,192
Consolidated	75,418	4,017	(13,740)	65,695

Table 1.4 Capital Program per fund, \$'000



Carry Overs (Capital)

Significant capital projects carried forward to this financial year from 2018-19 include:

- \$1.48 million for Batemans Bay Regional Aquatic, Arts and Leisure Centre (BBRAALC)
- \$0.74 million of ongoing Transport works including:
 - Footpaths and pavement rehabilitations at Campbell Street, Moruya, Broulee Road, Broulee, George Bass Drive, Malua Bay and Hill Street Pathway Batemans Bay
 - o Bridge repairs at South Durras Bridge and Surf Beach Reserve Footbridge
 - Gravel resheets at Clouts Road, Moruya and 96 Barlings Beach Access Road
 - Rural and urban roads at Swordfish & Tuna Streets, Tuross, Congo Road North, Mossy Point Culvert, Clarkson Bridge and Wattle Crescent, Batehaven
- \$0.73 million of ongoing Recreation works including:
 - Public conveniences, parks, caravan parks, and other public amenities including Public Toilets at Tilba, Tuross Head Memorial Gardens Replacement Seating, Evans Road Tuross Playground Upgrade, Dog Fenced Recreation Area, Mogo John Street Reserve Improvements, Kyla Park Hall Thermal Efficiency Upgrade, Energy & Water Conservation Measure Program and Tomakin Street Light and Solar Lighting

- Tuross Head Rural Fire Service Replacement
- Showgrounds and sporting infrastructure including Observation Point, Batehaven Viewing Platform, Playground renewals, Parks and Reserves Improvements, Captain Oldrey Amenities Disabled Toilet and Inclusive and Accessible Recreation, Sporting Amenities – Recreation and Open Space Strategy (ROSS) works, Bill Smyth Oval Seats and Moruya Showground wash bay/loading ramp
- \$0.40 million for completion of multiple stages of the Eurobodalla Regional Botanic Gardens redevelopment
- \$0.33 million for the purchase of new vehicles ordered in 2018-19 but not delivered until 2019-20
- o \$0.26 million for Shellfish Hatchery construction

September Review Adjustments (capital)

Capital budget adjustments totalling \$13.7 million have been made during the September quarter and affect the current year's capital program. Significant variations decreasing the originally adopted capital works program include:

- \$16.57 million for BBRAALC works delayed to 2020-21
- \$0.72 million for Recreation projects including delay of Captain Oldrey Park Field 2 Refurbishment and Gundary Oval - Fields 2 & 3 Refurbishment to 2020-21
- \$0.33 million of Transport works including delay of Edward Road, Batehaven, reduction of the Congo Road South budget for expenditure incurred in 2018-19, and reallocation of various re-sheet project budgets
- \$0.25 million of expenditure incurred in 2018-19 for multiple stages of the Eurobodalla Regional Botanic Gardens redevelopment
- \$0.04 million reduction of Potato Point Sewerage Scheme for expenditure incurred in 2018-19
- \$.08 million in reclassification between capital and operational projects

Significant variations relating to new capital works forecast in 2019-20 include:

- \$1.87 million of Recreation and Facilities projects including:
 - Emergency Services facilities including the Mogo Training Centre Construction and Eurobodalla Fire Control Centre Construction
 - Showgrounds and Sporting amenities Gundary Oval Amenities Extension,
 Captain Oldrey Reserve Amenities Upgrades and Moruya Showground Stables
- \$1.45 million of Transport and Public Convenience works including:

- Road works and gravel re-sheets at Nerrigundah Mountain Road, Ridge Road, Tilba and Beach Road & Vesper Street
- Various Footpaths and Cycleways renewals including at Foam Street, Surfside, Francis Street, Broulee, South Head Road, Moruya and Sylvan Street, Malua Bay
- Boat Ramps and Bridges at Nelligen and Garlandtown
- \$0.73 million for increased Corporate Business System capital works as a result of project duration and labour efforts
- \$0.14 million for Fleet and Moruya Depot Shelter purchases
- o \$0.07 million for Environment Works at Caseys Beach Rockwall

Special Rate Variation (SRV) – progress update (Attachment 1 (f)):

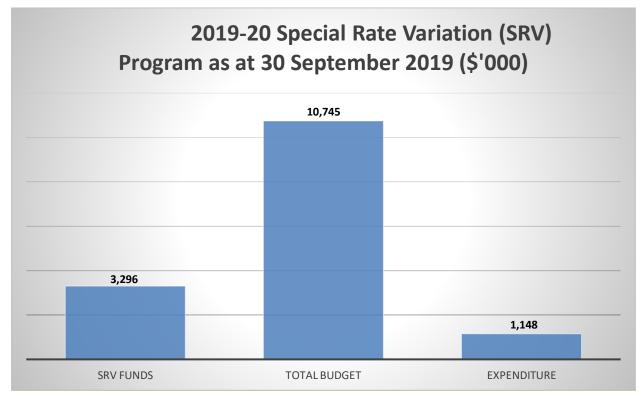
2019 -20 is the fourth year of the SRV program and over \$10.00 million of infrastructure works for the year are underway. \$3.30 million of SRV designated funds are being utilised on these works. The majority of the projects have commenced with a due date for completion by the end of the fourth quarter. At 30 September, approximately 10.69% of the programmed SRV works for this year have been expensed.

Attachment 1 (f) reports the detailed progress of the capital program showing individual project budgets and expenses with updates as at 30 September 2019. Total expenditure on the SRV designated projects as at 30 September 2019 is \$1.15 million (per Table 1.5 below).

Table 1.5 2019-20 Special Rate Variation Capital Program

2019-20 Special Rate Variation (SRV) Capital Program	\$
SRV Funds	3,296,476
Total Budget	10,744,917
Expenditure to 30 September 2019	1,148,367
Percentage spent	10.69%

Graph 1.5 2019-20 Special Rate Variation Capital Program



Legal

This review is based on the Quarterly Budget Review Statement Guidelines issued December 2010, pursuant to the provisions of the *Local Government Act 1993* relating to integrated planning.

Policy

The accounting policies being used are based on those detailed in the financial statements for the year ended 30 June 2019.

"Variations" in the Fund Flow Statement are changes in the funding requirements where "funds" are net current assets (working capital) excluding both internal and externally restricted funds.

CONCLUSION

There are no material concerns at this quarterly review about meeting budget targets for 2019-20.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulation 2005:

As the Responsible Accounting Officer, it is my opinion that the September Quarterly Budget Review for Eurobodalla Shire Council indicates that Council's projected financial position as at 30 June 2020 will be satisfactory, having regard to the projected estimates of income and expenditure for the 2019-20 financial year.



Consolidated Fund Flow Statement

for YTD Period Ending September 2019

Attachment 1 (a)

Description	Original Budget	Proposed Carry Overs	Proposed Adjustments	Proposed Revised Budget	Actual YTD
Income					
Rates & Annual Charges	-64,968,316	0	0	-64,968,316	-64,736,144
User Charges & Other	-37,433,192	0	535,179	-36,898,013	-5,543,716
Investment Revenues	-2,909,883	0	0		-411,216
Operating Grants & contributions	-14,408,906	-505,441	3,227,438	-11,686,909	-2,182,500
Total Income	-119,720,297	-505,441	3,762,617	-116,463,121	-72,873,576
Expense					
Profit/Loss on Disposal of Assets	0	0	0	0	159
Employee costs	41,789,654	0	1,417,110	43,206,764	8,533,253
Interest	2,774,638	0	-458,147	2,316,491	637,777
Depreciation	33,046,135	0	0	33,046,135	1,905
Other Costs (incl materials & contracts)	38,076,233	3,267,097	558,509	41,901,839	8,879,054
Purchase of Assets	0	0	13,000	13,000	434
Total Expense	115,686,660	3,267,097	1,530,472	120,484,228	18,052,582
Operating (Surplus)/Deficit before Capital	-4,033,637	2,761,656	5,293,089		-54,820,993
Capital Income					
Developer Contributions	-2,997,646	0	0	-2,997,646	-298,971
Capital Grants & Contributions	-27,184,332	-433,325	4,801,796	-22,815,861	441,247
Operating (Surplus)/Deficit after Capital	-34,215,615	2,328,331	10,094,885	-21,792,399	-54,678,717
Non Cash					
Profit/Loss on Disposal of Assets	0	118,842	0		-1,659
Depreciation	-33,046,135	0	0	-33,046,135	-1,905
				55,610,155	-1,505
Total Non Cash	-33,046,135	118,842	0		
Total Non Cash Investing Fund Flows	-33,046,135	118,842	0		
	-33,046,135 75,418,007	118,842	-13,740,180	-32,927,293	-3,564
Investing Fund Flows		,		-32,927,293 65,694,767	-3,564 8,554,218
Investing Fund Flows Capital Works	75,418,007	4,016,940	-13,740,180	-32,927,293 65,694,767 -1,034,570	-3,564 8,554,218 1,659
Investing Fund Flows Capital Works Asset Sales	75,418,007 -915,728	4,016,940 -118,842	-13,740,180 0	-32,927,293 65,694,767 -1,034,570 -16,000	-3,564 8,554,218 1,659 -5,397
Investing Fund Flows Capital Works Asset Sales Deferred Debtor Repayments	75,418,007 -915,728 -16,000	4,016,940 -118,842 0	-13,740,180 0 0	-32,927,293 65,694,767 -1,034,570 -16,000	-3,564 8,554,218 1,659 -5,397
Investing Fund Flows Capital Works Asset Sales Deferred Debtor Repayments Total Investing Fund Flows	75,418,007 -915,728 -16,000	4,016,940 -118,842 0	-13,740,180 0 0	-32,927,293 65,694,767 -1,034,570 -16,000 64,644,197	-3,564 8,554,218 1,659 -5,397
Investing Fund Flows Capital Works Asset Sales Deferred Debtor Repayments Total Investing Fund Flows Financing Fund Flows	75,418,007 -915,728 -16,000 74,486,279	4,016,940 -118,842 0 <u>3,898,098</u>	-13,740,180 0 0 -13,740,180	-32,927,293 65,694,767 -1,034,570 -16,000 64,644,197 -12,137,765	-3,564 8,554,218 1,659 -5,397 8,550,481
Investing Fund Flows Capital Works Asset Sales Deferred Debtor Repayments Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings	75,418,007 -915,728 -16,000 74,486,279 -13,296,827	4,016,940 -118,842 0 <u>3,898,098</u> 0	-13,740,180 0 0 -13,740,180 1,159,062	-32,927,293 65,694,767 -1,034,570 -16,000 64,644,197 -12,137,765 7,638,760	-3,564 8,554,218 1,659 -5,397 <u>8,550,481</u> 0 1,307,702
Investing Fund Flows Capital Works Asset Sales Deferred Debtor Repayments Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings	75,418,007 -915,728 -16,000 74,486,279 -13,296,827 7,939,728	4,016,940 -118,842 0 <u>3,898,098</u> 0 0	-13,740,180 0 0 -13,740,180 1,159,062 -300,968 858,094	-32,927,293 65,694,767 -1,034,570 -16,000 64,644,197 -12,137,765 7,638,760 -4,499,005	-3,564 8,554,218 1,659 -5,397 8,550,481 0 1,307,702 1,307,702
Investing Fund Flows Capital Works Asset Sales Deferred Debtor Repayments Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings Total Financing Fund Flows	75,418,007 -915,728 -16,000 74,486,279 -13,296,827 7,939,728 -5,357,099	4,016,940 -118,842 0 <u>3,898,098</u> 0 0	-13,740,180 0 0 -13,740,180 1,159,062 -300,968 858,094	-32,927,293 65,694,767 -1,034,570 -16,000 64,644,197 -12,137,765 7,638,760 -4,499,005	-3,564 8,554,218 1,659 -5,397 8,550,481 0 1,307,702 1,307,702
Investing Fund Flows Capital Works Asset Sales Deferred Debtor Repayments Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings Total Financing Fund Flows Net (Inc)/Dec in Funds before Transfers	75,418,007 -915,728 -16,000 74,486,279 -13,296,827 7,939,728 -5,357,099	4,016,940 -118,842 0 3,898,098 0 0 0 6,345,270	-13,740,180 0 0 -13,740,180 1,159,062 -300,968 858,094	-32,927,293 65,694,767 -1,034,570 -16,000 64,644,197 -12,137,765 7,638,760 -4,499,005 5,425,500	-3,564 8,554,218 1,659 -5,397 8,550,481 0 1,307,702 1,307,702 -44,824,098
Investing Fund Flows Capital Works Asset Sales Deferred Debtor Repayments Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings Total Financing Fund Flows Net (Inc)/Dec in Funds before Transfers Reserve Movements	75,418,007 -915,728 -16,000 74,486,279 -13,296,827 7,939,728 -5,357,099 1,867,430	4,016,940 -118,842 0 3,898,098 0 0 0 6,345,270	-13,740,180 0 0 -13,740,180 1,159,062 -300,968 858,094 -2,787,200	-32,927,293 65,694,767 -1,034,570 -16,000 64,644,197 -12,137,765 7,638,760 -4,499,005 5,425,500 -33,027,257	-3,564 8,554,218 1,659 -5,397 8,550,481 0 1,307,702 1,307,702 -44,824,098 -14,293,838
Investing Fund Flows Capital Works Asset Sales Deferred Debtor Repayments Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings Total Financing Fund Flows Net (Inc)/Dec in Funds before Transfers Reserve Movements Transfer from Reserves	75,418,007 -915,728 -16,000 74,486,279 -13,296,827 7,939,728 -5,357,099 1,867,430 -23,829,169	4,016,940 -118,842 0 3,898,098 0 0 0 6,345,270 -7,889,169	-13,740,180 0 0 -13,740,180 1,159,062 -300,968 858,094 -2,787,200 -1,308,919	-32,927,293 65,694,767 -1,034,570 -16,000 64,644,197 -12,137,765 7,638,760 -4,499,005 5,425,500 -33,027,257 28,714,638	-3,564 8,554,218 1,659 -5,397 8,550,481 0 1,307,702 -44,824,098 -14,293,838 1,911,324 -12,382,515



Consolidated Income Statement for YTD Period Ending September 2019

Attachment 1(b)

Description	Original Budget	Proposed Carry Overs	Proposed Adjustments	Proposed Revised Budget	Actual YTD
Income					
Rates & Annual Charges	-64,968,316	0	0	-64,968,316	-64,736,144
User Charges & Other	-37,433,192	0	535,179	-36,898,013	-5,543,716
Investment Revenues	-2,909,883	0	0	-2,909,883	-411,216
Operating Grants & contributions	-14,408,906	-505,441	3,227,438	-11,686,909	-2,182,500
Total Income	-119,720,297	-505,441	3,762,617	-116,463,121	-72,873,576
Expense					
Business Development (BD)	661,727	20,451	59,898	742,076	134,567
Children's Services (CS)	1,638,121	82,807	15,494	1,736,421	496,507
Commercial Entities (CE)	4,781,136	0	191,604	4,972,740	887,600
Communication & Community Engagement (CCE)	683,295	0	68,113	751,408	186,656
Community & Cultural Development (CCD)	1,085,318	427,981	134,418	1,647,718	259,163
Community Care (CC)	8,914,089	855,944	-305,962	9,464,070	2,130,329
Community Facilities (CF)	2,605,305	0	107,600	2,712,905	594,348
Corporate & Community Leadership (CCL)	2,437,856	0	50,000	2,487,856	576,152
Customer Assistance and Records (CAR)	1,046,822	0	0	1,046,822	238,455
Development Assessment & Building Certification (DABC)	4,071,795	0	127,958	4,199,753	886,876
Environmental Management (EM)	1,110,977	854,278	204,563	2,169,818	353,654
Finance and Central Treasury (FCT)	4,508,144	0	381,731	4,889,875	-894,249
Fleet and Plant (FP)	219,585	0	36,671	256,256	-193,082
Information Technology (IT)	3,250,858	0	-101,415	3,149,443	1,009,743
Libraries (L)	1,959,617	112,665	8,473	2,080,755	432,828
Property (P)	896,420	0	15,193	911,613	385,236
Public and Environmental Health (PEH)	978,189	3,384	-1,228	980,345	218,548
Public Order and Safety (POS)	3,138,379	0	183,991	3,322,370	581,128
Recreation (R)	7,518,946	80,184	11,603	7,610,733	1,201,859
Risk and Insurance (RI)	1,458,160	0	165,000	1,623,160	1,278,137
Sewer Services (SS)	20,086,708	37,413	-106,635	20,017,486	2,486,160
Stormwater (S)	1,510,635	0	0	1,510,635	135,013
Strategic Planning (SP)	1,090,171	466,176	263,568	1,819,915	319,828
Technical Services (TS)	1,812,472	0	8,790	1,821,262	613,004
Tourism (T)	1,496,233	0	-52,888	1,443,345	291,312
Transport (TR)	18,923,799	0	-823,059	18,100,740	1,997,727
Waste Management (WM)	11,268,627	0	0	11,268,627	1,842,830
Water Services (WS)	17,248,990	0	367,896	17,616,886	2,256,907
Works and Operations (WO)	3,729,398	18,500	162,071	3,909,969	995,405
Workforce Development (WD)	1,764,134	0	357,025	2,121,159	404,938
Youth Services (YS)	537,348	307,313	0	844,662	150,203
Corporate Overheads	-16,887,161	0	0	-16,887,161	-4,275,664
Rates and General Revenue	140,566	0	0	140,566	70,464
Total Expense	115,686,660	3,267,097	1,530,472	120,484,228	18,052,582
Operating (Surplus)/Deficit before Capital	-4,033,637	2,761,656	5,293,089	4,021,107	-54,820,993
Capital Income					
Developer Contributions	-2,997,646	0	0	-2,997,646	-298,971
Capital Grants & Contributions	-27,184,332	-433,325	4,801,796	-22,815,861	441,247
		, -			
Operating (Surplus)/Deficit after Capital	-34,215,615	2,328,331	10,094,885	-21,792,399	-54,678,717



Consolidated Capital Program Statement - September Quarterly Budget Review for YTD Period Ending September 2019 Attachment 1 (c)

Description	Original Budget	Proposed Carry	Proposed	Proposed Revised	Actual YTD
		Overs	Adjustments	Budget	
Capital Expenditure					
Business Development (BD)	1,990,000	260,196	0	2,250,196	0
Commercial Entities (CE)	4,704,415	431,755	-254,700	4,881,470	722,038
Community & Cultural Development (CCD)	8,120	57,119	-40,000	25,239	99,245
Community Care (CC)	0	0	0	0	18,577
Community Facilities (CF)	391,090	13,043	-270,210	133,923	26,773
Environmental Management (EM)	0	54,140	0	54,140	0
Finance and Central Treasury (FCT)	512,895	0	-512,895	0	0
Fleet and Plant (FP)	3,272,895	299,174	142,272	3,714,341	738,226
Information Technology (IT)	755,983	0	730,000	1,485,983	313,290
Libraries (L)	176,049	50,969	0	227,018	16,304
Property (P)	0	0	0	0	-407
Public Order and Safety (POS)	150,000	198,829	1,148,931	1,497,760	46,654
Recreation (R)	4,985,403	390,909	498,474	5,874,786	578,730
Sewer Services (SS)	16,070,000	0	157,923	16,227,923	792,370
Stormwater (S)	738,858	0	-256,501	482,357	174,744
Strategic Planning (SP)	18,700,000	1,475,799	-16,570,000	3,605,799	280,542
Technical Services (TS)	507,450	0	0	507,450	0
Transport (TR)	13,425,168	748,467	1,846,527	16,020,161	3,895,812
Waste Management (WM)	0	0	0	0	224,766
Water Services (WS)	8,295,000	0	-20,000	8,275,000	616,862
Works and Operations (WO)	434,681	36,540	-40,000	431,221	9,693
Workforce Development (WD)	300,000	0	-300,000	0	0
Total Capital Expenditure	75,418,007	4,016,940	-13,740,180	65,694,767	8,554,218



Projected Funds Balances Statement for YTD Period Ending September 2019

Attachment 1 (d)

Description	Opening	Original Budget	Proposed Carry	Proposed	Proposed	Closing
	Balances		Overs	Adjustments	Revised Budget	Balances
Total Unrestricted Funds	915,375	-5,983,949	1,543,898	-870,857	-5,310,908	-4,395,533
Enterna lla Destativa d Encola						
Externally Restricted Funds	20 770 005	4 027 220		247.000	4 470 242	25 257 240
Water Fund	30,778,005	4,827,239		-347,896	4,479,343	35,257,348
Sewer Fund	18,371,894	-2,203,109		14,582	-2,188,526	16,183,368
Domestic Waste Fund	13,116,492	1,907,209		0	1,907,209	15,023,701
Section 94 Developer Contributions	10,079,799	472,908		-53,000	419,908	10,499,707
Section 94A Developer Contributions	1,539,500	293,028		0	293,028	1,832,528
Unexpended Grants	9,366,925	-537,421	-7,149,740	3,519,316	-4,167,844	5,199,081
Other Contributions	1,027,817	-300,000		118,180	-181,820	845,997
General Loans External	883,855	0	-	-883,855	-883,855	0
StormwaterFund	87,096	125,125		-23,103	90,771	177,867
Other Waste Funds	0	0	0	0	0	0
Crown Reserve	4,496,722	552,824	0	761,366	1,314,190	5,810,912
Tree Fund	0	-5,391	0	0	-5,391	-5,391
CS Asset Replacement	374,403	0	0	0	0	374,403
Crown Reserve Loan Pool	153,228	2,061	0	0	2,061	155,289
Total Externally Restricted Funds	90,275,736	5,134,473	-7,160,991	3,105,591	1,079,073	91,354,809
Internally Restricted Funds						
Infrastructure Fund	1,339,849	-713,679	-247,132	-150,825	-1,111,636	228,213
Employee Leave Entitlements	4,231,924	77,267	0	0	77,267	4,309,191
Community Development Infrastructure Fund	58,164	0	0	0	0	58,164
Council Funded Loan Pool	143,143	3,503	0	0	3,503	146,646
Energy And Efficiency Fund	604,471	6,981	-91,553	0	-84,572	519,899
Gravel Pits	614,910	0	0	0	0	614,910
Management Committees	188,395	8,363	-7,000	0	1,363	189,758
Sports Liason Comittee	209,661	19,884	0	0	19,884	229,545
Unexpended General Loan Fund	-37,926	507,451	0	3,659,708	4,167,159	4,129,233
Works Income Equalisation Fund	0	75,546	0	-75,546	0	0
Real Estate Disposal	1,880,135	0	0	0	0	1,880,135
Special Rate Variation	3,160,660	-2,206,653	-107,068	915,475	-1,398,246	1,762,414
Infrastructure Renewals (FFTF)	6,526,464	1,169,798	0	0	1,169,798	7,696,262
Recreation Strategy	275,160	-40,000	-207,709	0	-247,709	27,451
Other Internal Reserves	3,883,369	73,585		31,799	37,668	3,921,037
Financial Assistance Grants	3,828,144	0		-3,828,144	-3,828,144	0
	-,,	-		-,,	-,,	
Total Internally Restricted Funds	26,906,523	-1,017,954	-728,177	552,466	-1,193,665	25,712,858
Total Council Funds	118,097,634	-1,867,430	-6,345,270	2,787,200	-5,425,500	112,672,134



QBRS Entity Budget Amendment Listing Report Q1 September Review Material Amend

Material Amendments per item > \$50,000

Entity	Cost Centre Description	Fund Flow Type	(Favourable)/ unfavourable	Carry Forward	Quarterly Budget Review Comments
Water Fund	Water Administration & Management	Employee costs	110,986		New Water & Sewer Project Officer to assist Southern Water Treatment Plant design
	Water Treasury	Employee costs	58,140		Increase to 2019-20 workers compensation premium
		Other Costs (incl materials & contracts)	178,113		Increase to 2019-20 electricity budget due to Origin Energy electricity extension
	Various	Various	657		Various minor adjustments
Water Fund Total	TOTAL ADJUSTMENTS THIS	QUARTER	347,896		
Sewer Fund	New Sewer Schemes	Capital Grants & Contributions	58,663		Receipt of grant income for Potato Point Sewerage Scheme in 2018-19
	Sewage Pump Stations	Other Costs (incl materials & contracts)	(177,200)		Recognise capital projects unable to be capitalised
	Sewage Pump Stations	Purchase of Assets	190,200		
	Sewer Treasury	Employee costs	58,140		Increase to 2019-20 workers compensation premium
		Interest	(148,057)		Variation a result of lower than budgeted interest rate on 2018-19 borrowing
		Other Costs (incl materials & contracts)	139,825		Increase to 2019-20 electricity budget due to Origin Energy electricity extension
		Proceeds from Borrowings	883,855		Variation required to ensure balanced restriction accounting
		Repayments of Borrowings	(105,147)		Variation a result of lower than budgeted interest rate on 2018-19 borrowing
		Transfers from (to) Restricted Investments	(883,855)		Variation required to ensure balanced restriction accounting
	Various	Various	(31,006)		Various minor adjustments this quarter
Sewer Fund Total	TOTAL ADJUSTMENTS THIS	QUARTER	(14,582)		

Attachment 1(e)

Entity	Cost Centre Description	Fund Flow Type	(Favourable)/ unfavourable	Carry Forward	Quarterly Budget Review Comments	
Environment Fund	Coastal, Estuary And Waterway Management	Operating Grants & contributions	(100,000)		Grant funding for Eurobodalla Estuaries 2018-2021 project	
	Invasive Species	Employee costs	78,006	Yes	Additional grant funded position Natural Resources Officer (temporary)	
	Natural Resource Management	Operating Grants & contributions	(132,424)		Grant funding for Landcare Coordinator & Saving our Warty Zieria projects	
		Other Costs (incl materials &			Continued Flying Fox Management Plan project and funded expenditure for Landcare	
		contracts)	680,696		Coordinator project	
		Transfers from (to) Restricted Investments	(572,866)	Yes	Flying Fox Management Plan project funds received in prior year	
	Various	Various	(47,875)	Yes	Various minor adjustments this quarter	
Environmental Fund Total TOTAL ADJUSTMENTS THIS QUARTER		(94,463)				

Entity	Program	Fund Flow Type	Fund Flow Type (Favourable)/ Carry unfavourable		Quarterly Budget Review Comments
General Fund	Airport	Capital Grants & Contributions	(71,977)	Yes	
		Purchase of Assets	260,196	Yes	Continuation of grant funded airport redevelopment works in 2019-20
		Transfers from (to) Restricted Investments	(188,219)	Yes	
	Botanic Gardens	Capital Grants & Contributions	113,262		
		Purchase of Assets	97,838	Yes	Revised expenditure and timing of grant funds for ERBG redevelopment
		Transfers from (to) Restricted Investments	(62,085)		
	Caravan Parks & Camp Grounds	Other Costs (incl materials & contracts)	200,000		Increase in Campgrounds caretaker commission as a result of new contract
		Transfers from (to) Restricted Investments	759,998		Increase to Crown Reserve restriction for 2019-20
		User Charges & Other	(100,000)		Additional Campground revenue due to increased patronage
	Community Care	Employee costs	200,000	Yes	Training requirement for Community Care Department offset by surplus from prior year
		Operating Grants & contributions	308,844		
		Other Costs (incl materials & contracts)	323,214	Yes	Return of Commonwealth Home Support (CHSP) grant funds received in 2017-18.
		Transfers from (to) Restricted Investments	(709,463)	Yes	
	Community Development & Youth	Operating Grants & contributions	(178,500)		Grant funded expenditure for Yuin Country Explored Projects
		Other Costs (incl materials & contracts)	578,864	Yes	
		Transfers from (to) Restricted Investments	(400,364)	Yes	Utilisation of funds received in 2018-19 for Attendant Care and Hospital Discharge projects
	Community Executive	Other Costs (incl materials & contracts)	(50,000)	(50,000) Council contribution for grant funded Captain Oldrey Netball Court	

Entity	Program	Fund Flow Type	(Favourable)/ unfavourable	Carry Forward	Quarterly Budget Review Comments
	Corporate Administration	Interest	(67,082)		Variation as a result of lower than budgeted interest rate on 2018-19 borrowing
		Proceeds from Borrowings	443,667		Variation required to ensure balanced restriction accounting
		Purchase of Assets	730,000		Increased Corporate Business System capital works as a result of project duration and labour efforts
		Transfers from (to) Restricted Investments	(443,667)		Variation required to ensure balanced restriction accounting.
	Development Services	Other Costs (incl materials & contracts)	70,000		Legal expenses
		User Charges & Other	140,000		Building Certification revenues decrease due to historic trends
	Emergency Services	Operating Grants & contributions	(210,500)		Rural Fire Service funding
		Other Costs (incl materials & contracts)	62,500		2019-20 Rural Fire Service expenditure budget offset by emergency services levy relief
	Environment Works	Purchase of Assets	67,833		2019-20 revised timing for grant funded works at Casey's Beach Rockwall (Stage 1)
		Transfers from (to) Restricted Investments	(125,888)		2019-20 Tevised timing for grant funded works at Casey's Beach Kockwan (stage 1)
	Facilities Management	Capital Grants & Contributions	(716,600)	Yes	Funding for Captain Oldrey Reserve Redevelopment and Moruya Showground Stables construction
		Operating Grants & contributions	(1,150,000)		Rural Fire Service 2019-20 funding for building construction at Mogo and Eurobodalla Fire Control Centre
		Other Costs (incl materials & contracts)	52,362	Yes	Companion Animal Management Plan 2017-18 to continue in 2019-20
	Purchase of Assets		2,109,083	Yes	Captain Oldrey Reserve Redevelopment, Moruya Showground Stables construction and RFS building construction
		Transfers from (to) Restricted Investments	(236,654)	Yes	Utilisation of funding received in 2018-19 for Bill Smyth Oval Amenities works

Entity	Program	Fund Flow Type	(Favourable)/ unfavourable	Carry Forward	Quarterly Budget Review Comments
	Finance	Employee costs	582,967		Increase to 2019-20 workers compensation premium
		Interest	(194,566)		Variation a result of lower than budgeted interest rate on 2018-19 borrowing
		Operating Grants & contributions	2,628,106		Adjust Financial Assistance Grants to reflect 2019-20 quarterly instalment actuals
		Proceeds from Borrowings	(675,911)		Variations required to ensure balanced restriction accounting
		Repayments of Borrowings	(123,779))	Variation a result of lower than budgeted interest rate on 2018-19 borrowing
		Transfers from (to) Restricted Investments	(1,933,068)		Variations required to ensure balanced restriction accounting
	Governance & Administration	Other Costs (incl materials & contracts)	243,085	Yes	Teletrac Navman GPS System for heavy vehicles
		Purchase of Assets	441,446	Yes	Fleet vehicles ordered in 2018-19 with delivery due 2019-20
		Transfers from (to) Restricted Investments	(60,000)		Utilise funding for Teletrac Navman GPS System for heavy vehicles
	Library And Cultural Services	Other Costs (incl materials & contracts)	109,234	Yes	
		Purchase of Assets	50,969	Yes	Grant funded State Funding Disability & Geographic works and library refurbishment
		Transfers from (to) Restricted Investments	(160,203)	Yes	projects
	Organisational Development	Other Costs (incl materials & contracts)	293,025		WHS Safety Management System
		Purchase of Assets	(300,000)		
	Other Works	Proceeds from Borrowings	507,451		Budget adjustment to loan schedules

Entity	Program	Fund Flow Type	(Favourable)/ unfavourable	Carry Forward	Quarterly Budget Review Comments
		Transfers from (to) Restricted Investments	(507,451)		Budget adjustment to loan schedules
	Recreation	Capital Grants & Contributions	200,000		Revised timing of funding for Gundary Oval - Fields 2 & 3 Refurbishment due to delay of project
		Operating Grants & contributions	(124,700)		Grant funded Rural Fire Service works
		Other Costs (incl materials & contracts)	124,700		
		Purchase of Assets	(382,307)	Yes	Revised timing of funding for Gundary Oval - Fields 2 & 3 Refurbishment due to delay of
		Transfers from (to) Restricted Investments	284,705		project
	Recreation Admin	Employee costs	61,970		Additional Facilities Maintenance Officer supported by project budgets
		Other Costs (incl materials & contracts)	69,377	Yes	Restrict savings identified in Pools Contract Management
		Transfers from (to) Restricted Investments	(82,086)	Yes	Restrict savings identified in Pools contract ivianagement
	Strategic Development	Capital Grants & Contributions	8,600,000		Change in timing of receipt of Batemans Bay Regional Aquatic, Arts and Leisure Centre (BBRAALC) grants
		Operating Grants & contributions	(463,891)	Yes	Strategic Development projects to continue in 2019-20
		Other Costs (incl materials & contracts)	516,713	Yes	
		Purchase of Assets	(15,094,201)	Yes	
		Transfers from (to) Restricted Investments	3,300,000	Yes	Revised timing of capital works for BBRAALC development
	Transport	Capital Grants & Contributions	(2,395,211)		Beach Road and Vesper street upgrade works and various pathway works
		Operating Grants & contributions	1,184,422	Yes	Adjust Financial Assistance Grant (FAG) to reflect 2019-20 quarterly instalment actuals
		Other Costs (incl materials & contracts)	(626,259)		Align budget with historic trends on Kings Highway RMS works
		Purchase of Assets	1,391,510	Yes	Transport works (including continuation of some works from 2018-19)
		Transfers from (to) Restricted Investments	(788,934)	Yes	Adjust FAG to reflect 2019-20 payment received in 2018-19

Entity	Program	Fund Flow Type	(Favourable)/ unfavourable	Carry Forward	Quarterly Budget Review Comments
		User Charges & Other	628,629		Align budget with historic trends on Kings Highway RMS works
	Various Various		309,018	Yes	Various minor adjustments this quarter
General Fund Total	TOTAL ADJUSTMENTS THIS QUARTER		(578,579)		
	TOTAL ADJUSTMENTS THIS QUARTER		(339,728)		



Special Rate Variation Program Statement for YTD Period Ending September 2019

Attachment 1 (f)

Description	SRV Funding	Current Revised	Actual YTD	\$ Remaining	% Spent	Progress Update
	Amount	Budget	Costs			
Recreation Admin						
Kyla Park Hall Thermal Efficiency Upgrade	-9,886	24,291	0	24,291	0.00%	In Progress - works commenced in 2018/19
Total Recreation Admin	-9,886	24,291	0	24,291	0.00%	
Facilities Management						
Gundary Oval Amenities - Kitchen Upgrade & BBQ	0	0	0	0	0.00%	Budget transferred to 1001381 Gundary Oval Amenities Ext. With Extra Changerooms
Captain Oldrey Amenities Disabled Toilet, Security	-21,119	21,119	0	21,119	0.00%	In Progress - works commenced in 2018/19
Gundary Oval Amenities Ext. With Extra Changerooms	-322,114	507,681	8,951	498,730	1.76%	In Progress - works commenced in 2018/19
Batemans Bay Tennis - Access Upgrade	-50,000	50,000	0	50,000	0.00%	Yet to commence
Dalmeny Tennis - Court Repairs	-10,000	10,000	1,022	8,978	10.22%	In Progress
Moruya Pool - Clubroom Access Upgrade	-20,000	20,000	0	20,000	0.00%	Yet to commence
	400.000	600.000	0.070	500.007	4.649/	
Total Facilities Management	-423,233	608,800	9,973	598,827	1.64%	
Transport						
Gravel Resheet - Unsealed Roads Resheeting	-113,000	1,223,602	608,303	615,299	49.71%	In Progress
Rural Road Reconstruction - Congo Rd South	-880,000	854,319	9,261	845,058	1.08%	In Progress - works commenced in 2018/19 (Funding to support 17/18 Expenses)
Reseal - Local Urban Sealed	-450,000	1,856,915	7,342	1,849,573	0.40%	In Progress
South Durras Bridge Repairs and Guardrail Durras D	-50,000	50,000	7,864	42,136	15.73%	In Progress - works commenced in 2018/19
Tuross Head Boat Ramp - Dredging	-32,537	32,029	0	32,029	0.00%	In Progress - works commenced in 2018/19 (Funding to support 17/18 Expenses)
Cycleways	-56,000	1,212,647	1,673	1,210,974	0.14%	In Progress
Total Transport	-1,581,537	5,229,513	634,443	4,595,070	12.13%	



Special Rate Variation Program Statement for YTD Period Ending September 2019

Attachment 1 (f)

Description	SRV Funding	Current Revised	Actual YTD	\$ Remaining % Spent		Progress Update	
	Amount	Budget	Costs				
Recreation							
Burri Point, Guerrilla Bay	-127,219	127,219	0	127,219	0.00%	Yet to commence	
Observation Point, Batehaven Viewing Platform	-117,591	903,151	0	903,151	0.00%	In Progress - works commenced in 2018/19	
Parks Facilities Renewals - Seats/Tables	-65,073	172,666	35,826	136,840	20.75%	In Progress - works commenced in 2018/19	
Playground renewals	-91,136	204,853	0	204,853	0.00%	In Progress - works commenced in 2018/19	
Riverside Park Improvements	-212,032	212,032	0	212,032	0.00%	Yet to commence	
Moruya Showground - Construct Parking	-110,847	249,744	29,563	220,181	11.84%	In Progress - works commenced in 2018/19	
Captain Oldrey Park - Field 2 Refurbishment	0	0	0	0	0.00%	Project delayed until 2020-21	
Gundary Oval - Fields 2 & 3 Refurbishment	-580	580	580	0	100.07%	Project delayed until 2020-21	
Total Recreation	-724,478	1,870,245	65,970	1,804,275	3.53%		
Public Conveniences							
Drainage Renewals - Shirewide	-323,000	2,765,896	419,530	2,346,366	15.17%	In Progress	
Total Public Conveniences	-323,000	2,765,896	419,530	2,346,366	15.17%		
Corporate Administration							
Narooma Depot Workshop	-108,454	178,340	0	178,340	0.00%	Yet to commence	
Total Corporate Administration	-108,454	178,340	0	178,340	0.00%		
Environment Works							
Beach Road (Caseys Beach) Rockwall St 1	-125,888	67,833	18,452	49,381	27.20%	In Progress - works commenced in 2018/19 (Funding to support 17/18 Expenses)	
Total Environment Works	-125,888	67,833	18,452	49,381	27.20%		

Total SRV Program

-3,296,476 10,744,917 1,148,367

9,596,550 10.69%



Consultancy, Legal and Contractors Expenses for the quarter ending 30 September 2019

Contracts entered into greater than \$50,000

<u>Contractor</u>	Contract detail & purpose	Contract Value (GST Excl)	Commencement Date	Duration of contract	Budgeted (Y/N)
INTERNATIONAL CLEANING SERVICES	Cleaning of Council Buildings - all Sites	\$ 180,380	24-Jul-19	1 Year	Yes
INSPIRING PLACE PTY LTD	Batemans Bay Waterfront Masterplan and Activation Strategy	\$ 120,155	05-Aug-19	On completion of work	Yes
DIVALLS EARTHMOVING	Crushing in Rifle Range Quarry	\$ 136,600	04-Sep-19	4 Months	Yes
ROADWORX PROFILING PTY LTD	Night works at Beach Road between Perry St and Orient St Batemans Bay	\$ 367,096	13-Sep-19	2 Months	Yes
GOSFORD IRRIGATION & WATER SOLUTIONS PTY	Design, Supply & Construct an Effluent Reuse Irrigation System at Bodalla STP	\$ 504,665	19-Sep-19	3 Months	Yes

Consultancy and Legal Expenses Incurred

	September Quarter	Budgeted (Y/N)	Comments
Consultants	764,156	v	Architect fees, design works, input to strategic planning projects, and asset relocation.
Legal Fees	81,359	Y	Legal advice on code of conduct, land purchase and human resources issues, and general legal advice on sewer services at Bodalla Sewerage Scheme

Definition of consultant:

A consultant is a person or organisation engaged under a contract on a temporary basis to provide recommendations, or high level specialist or professional advice, to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Attachment 2

Eurobodalla Shire Council

Key Performance Indicators : Consolidated Results

for the quarter ended September 2019

Indicator	Target	Original Budget 2019-20	Projected FY 2019-20
Unrestricted Current Ratio	> 1.5	> 1.9	> 2.9
Operating Performance Ratio	minimum 0%	3.37%	-3.45%
Buildings & Infrastructure Renewals Ratio	= > 100%	84%	77%
		Refer Note (a)	Refer Note (b)

Fit for the Future update : General Fund (incl. Environment and Waste Funds)

Indicator	Target	Original Budget 2019-20	Projected FY 2019-20
Operating Performance Ratio (3 year rolling average)	minimum 0%	3.40%	0.85%

Explanations:

Unrestricted Current Ratio - Indicates adequacy of working capital and the ability to satisfy obligations in the short term.

Operating Performance Ratio - Indicates achievement of containing operating expenditure within operating revenue.

Buildings & Infrastructure Renewals Ratio - Indicates the rate at which assets are being renewed compared to the rate at which they are depreciated.

Target : Source 2018-19 Financial Statements

Notes:

(a) Budgeted ratios are based on the original budgets for 2019-20.

(b) Projected ratios are based on the revised budgets for 2019-20.



Attachment 4

Councillor	Councillor Allowance	Conference / Delegate Costs	Travelling Expenses	Phone / Fax/ Internet etc	Training / Skill Development	Other Costs	Total
Cr L Brown	5,070	238	1,010	68	0	0	6,386
Cr L Innes	16,132		3,536	128	0	0	19,796
Cr Constable	5,070	0	729	68	0	0	5,867
Cr Mayne	5,070	690	59	231	0	0	6,050
Cr McGinlay	5,070	0	691	72	0	0	5,833
Cr Nathan	5,070	0	230	68	0	0	5,369
Cr Tait	5,070	0	568	68	0	0	5,706
Cr J Thomson	5,070	493	1,600	68	0	0	7,231
Cr Pollock	5,070	0	495	68	0	0	5,633
Total	56,692	1,421	8,918	841	0	0	67,871

Notes:

Travelling Expenses includes mayoral lease back arrangements