S011-T00003

Responsible Officer: Warwick Winn - General Manager

Attachments: 1. Under Separate Cover - Quarterly Budget Review for period ending

31 December 2022

Outcome: 5 Our engaged community with progressive leadership

Focus Area: 5.3 Work together to achieve our collective vision

Delivery Program Link: 5.3.1 Provide strong corporate and financial management that is ethical,

fair, transparent and accountable

Operational Plan Link: 5.3.1.1 Provide sound and strategic financial management and reporting

EXECUTIVE SUMMARY

This Budget Review reports on Council's performance against the current Operational Plan budget for the quarter ending 31 December 2022. Major variations are highlighted.

The original Operational Plan budget, on a consolidated basis (which includes all of Council's funds), for 2022-23 forecasts were:

- Income Statement deficit, before capital revenue, of \$1.23 million
- Income Statement surplus, after capital revenue, of \$41.62 million
- Increase of \$1.30 million in unrestricted funds.

The proposed revised budgets after the quarter ending 31 December 2022 are:

- Income Statement deficit, before capital revenue, of \$7.11 million
- Income Statement surplus, after capital revenue, of \$46.74 million
- Decrease (usage) of \$21.02 million in unrestricted funds.

The December Review adjustments result in a favourable variation for the income statement, before capital revenues, of \$1.25 million and a decrease (usage) of \$13.26 million of unrestricted funds as per the Consolidated Fund Flow Statement.

There are no material concerns at the quarterly review about Council meeting budget targets for 2022-23. Council is however, concerned with the impact of decisions on cash in the short term and trends of operating deficits which may be unsustainable in the longer term. Council is currently undertaking a review of its capital works program to deliver and meet priorities identified in our Community Strategic Plan – Our Eurobodalla 2042.

RECOMMENDATION

THAT:

- 1. The budget review report for the quarter ended 31 December 2022 be received and noted.
- 2. The favourable variation to the Income Statement before capital revenue of \$1.25 million and unfavourable variation to the Consolidated Fund Flow Statement of \$13.26 million be adopted.

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BACKGROUND

Council reviews its performance and financial results against the adopted Operational Plan quarterly, authorises adjustments to budget items, and highlights variations from its original budget strategy.

It should be noted that the results referred to in this report are unaudited.

The attachments to this report are as follows:

Financial reports (Attachment 1)

These reports provide information on Council's performance against its financial objectives contained in the Operational Plan, presented for the consolidated entity.

Financial reports include:

- a) Consolidated Fund Flow Statement This report shows the impact of operating, financing and investing activities on Councils unrestricted working capital.
- b) Consolidated Income Statement Provides sources of income and expenditure, including depreciation, per Council service areas.
- c) Consolidated Capital Program Statement Provides capital expenditure information for each program area and associated services.
- d) Projected Funds Balance Statement Provides information on the movements in both unrestricted and restricted fund accounts.
- e) Budget Amendment Report Provides details of proposed significant adjustments to budgets.
- f) SRV capital program Provides capital expenditure information for each of the projects in the SRV program of works for 2022-23.

Consultancy, Legals and Contractors Report (Attachment 2)

This attachment provides information on major contracts entered into, legal fees incurred and consultancy costs for the quarter ended 31 December 2022.

Key Financial Indicators (Attachment 3)

This attachment provides information about key financial indicators designed to assist in monitoring Council's financial sustainability. The indicators are for the consolidated entity.

Mayoral and Councillor Expenses (Attachment 4)

Provides information about Mayoral and Councillor expenditure for the quarter ended 31 December 2022.

The Bay Pavilions Income Statement (Attachment 5)

Provides income and expenditure, including depreciation for the quarterly budget review ended 31 December 2022.

General Manager Performance Plan (Attachment 6)

Details the 2022-23 Performance Plan for the General Manager.

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CONSIDERATIONS

Consolidated Fund flow Statement (Attachment 1(a)):

Council requires sufficient funds to pay for its debts as and when they fall due. The Fund Flow Statement shows the change in Council's freely available funds or working capital.

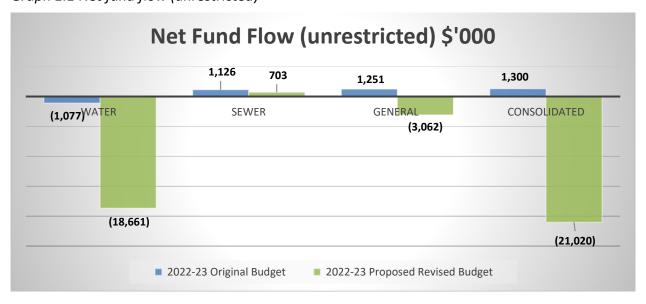
It includes all transactions having an impact on Council's funds i.e. income and expenses from its operating activities, capital program and borrowing activities. It also includes the transfer into or use of restricted funds for capital or non-recurrent projects. Depreciation is not included as it does not represent a cash flow.

The net fund flow shows the amount of unrestricted funds that will be used to deliver the agreed Operational Plan outcomes for 2022-23. The consolidated original budget forecast a \$1.30 million increase to unrestricted funds. The impact of September and December 2022 quarterly review amendments result in a projected decrease to unrestricted funds of \$21.02 million for 2022-23. See table 1.1 and graph 1.1 below.

Table 1.1 Net Increase (decrease) in unrestricted funds, per fund, \$'000

Fund	2022-23 Original Budget	Previous Review	December Review	2022-23 Proposed Revised Budget
Water	(1,077)	(137)	(17,447)	(18,661)
Sewer	1,126	(352)	(70)	703
General	1,251	(8,572)	4,259	(3,062)
Consolidated	1,300	(9,062)	(13,258)	(21,020)

Graph 1.1 Net fund flow (unrestricted)



Consolidated Income Statement (Attachment 1(b):

The Consolidated Income Statement shows the types of income, and expenditure per council service areas. This result can indicate whether Council is able to raise sufficient revenue to cover the operational cost (including depreciation which measures the wear and tear of Council assets) of delivering services to the community before considering its capital revenue.

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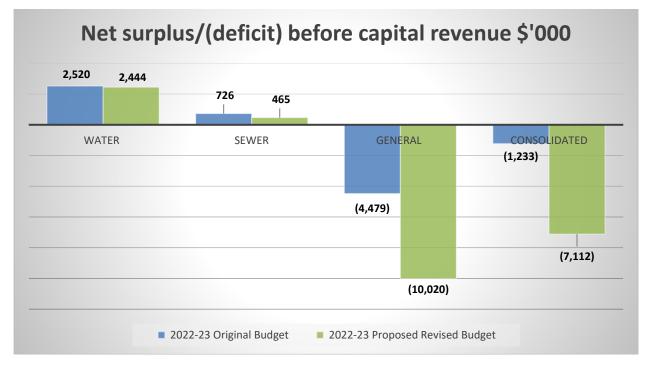
The result can be impacted by the timing of project funding, where funds are received in a different year to the expenditure taking place.

The proposed revised budget, incorporating the September and December Review adjustments is a deficit of \$7.11 million before capital revenues (per table 1.2 and graph 1.2 below).

Table 1.2 Net Surplus/ (deficit) before capital revenue, \$'000

Fund	2022-23 Original Budget	Previous Review	December Review	2022-23 Proposed Revised Budget
Water	2,520	(130)	55	2,444
Sewer	726	(262)	ı	465
General	(4,479)	(6,741)	1,200	(10,020)
Consolidated	(1,233)	(7,133)	1,254	(7,112)

Graph 1.2 Net surplus/ (deficit) before capital revenue



December Review adjustments (operational)

The proposed December Review adjustments to the originally adopted Operational Plan budget for the 2022-23 result in a favourable variation of \$1.25 million to the operating before capital revenue.

Significant operational adjustments include:

- \$0.45m recognition of workers certificate income for the financial year
- \$0.23m sale of land parcel (Lot 851 DP214160) in Surfside, Batemans Bay
- \$0.20m revised timing of the Barlings Beach Aboriginal Place Fund project (grant funded)

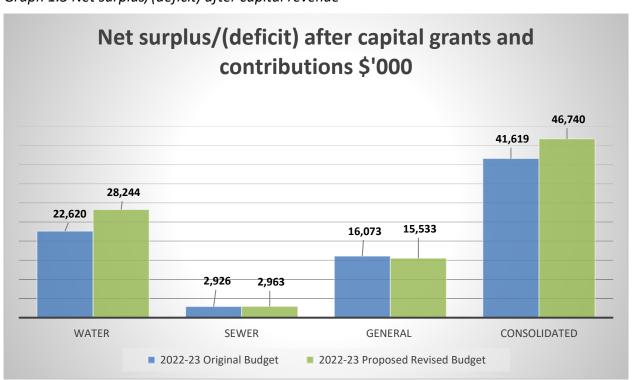
• \$0.40m revised timing of the Surf Beach Waste Facility Resilience Masterplan (grant funded)

The proposed revised budget, incorporating the September and December Review adjustments is a surplus of \$46.7 million after capital revenues (per table 1.2 and graph 1.2 below). The December review adjustments relate to revised timing of significant grant funded capital works deferred to the next financial year including various waste grant funded works, the Mogo Adventure Trail project and the Coastal Headlands Walk project.

Table 1.3 Net surplus/(deficit) after capital revenue, \$'000

	2022-23 Original Budget	Previous Review	December Review	2022-23 Proposed Revised Budget
Water	22,620	4,404	1,220	28,244
Sewer	2,926	37	1	2,963
General	16,073	10,923	(11,463)	15,533
Consolidated	41,619	15,364	(10,243)	46,740

Graph 1.3 Net surplus/(deficit) after capital revenue



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Consolidated Capital Program Statement (Attachment 1(c)):

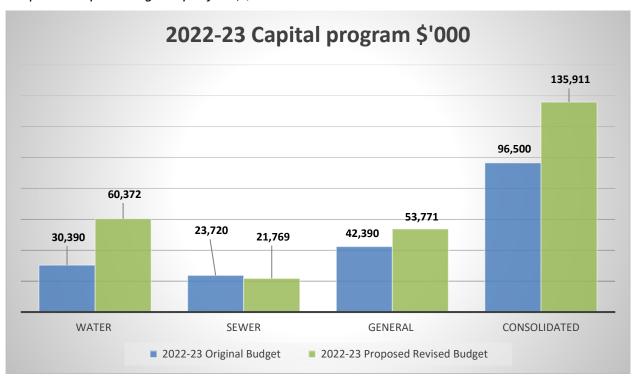
Capital Program

The original capital expenditure budget for 2022-23 was \$96.50 million. The proposed revised budget, incorporating September and December variations is \$135.91 million (per table 1.4 and graph 1.4 below).

Table 1.4 Capital Program per fund, \$'000

	2022-23 Original Budget	Previous Review	December Review	2022-23 Proposed Revised Budget
Water	30,390	52	29,930	60,372
Sewer	23,720	(21)	(1,930)	21,769
General	42,390	38,813	(27,431)	53,771
Consolidated	96,500	38,843	569	135,911

Graph 1.4 Capital Program per fund, \$'000



December Review Adjustments (capital)

Capital budget adjustments totaling \$0.57 million have been made during the December quarter and affect the current year's capital program. Significant variations of \$30.00 million increasing the originally adopted capital works program relate to the construction of the Southern Storage Water Facility. This is a significant project and construction timing is reviewed each quarter. In General Fund (including Waste Fund), several capital works have

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been deferred to the following year as a result of resourcing and delivery constraints. These include:

- \$9.00m revising timing of waste capital works and fleet at Surf Beach and Brou locations
- \$4.90m Mogo Adventure Trail Stage 1
- \$3.57m Transport works including Disaster Recovery works, Fixing Country Bridges
 Program and roading works
- \$2.60m Coastal Headlands Walk project
- \$1.60m Recreational works including Malua Bay Beach Reserve upgrades, Moruya Showground Canteen upgrades
- \$1.40m Fleet and Plant Procurement
- \$1.20m Eurobodalla Fire Control Centre Construction
- \$1.00m Casey's Beach Rockwall

Special Rate Variation (SRV) – progress update (Attachment 1 (f)):

2022-23 is the seventh year of the SRV program and over \$7.87 million of infrastructure works for the year are underway. \$1.49 million of SRV designated funds are being utilised on these works. At the December review, approximately 25% of the programmed SRV works for this year have been expensed. Total expenditure on the SRV designated projects as at 31 December 2022 is \$1.99 million (per Table 1.5 below).

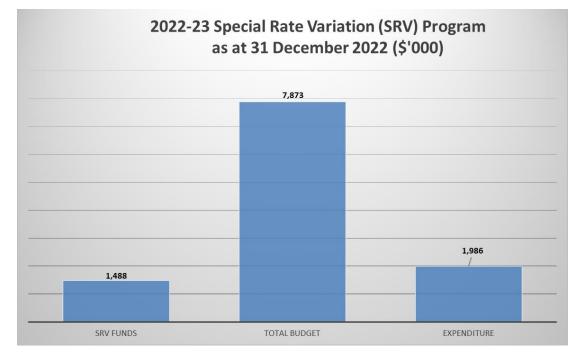
Attachment 1 (f) reports the detailed progress of the capital program showing individual project budgets and expenses with updates as at 31 December 2022.

Table 1.5 2022-23 Special Rate Variation Capital Program \$'000

2022-23 Special Rate Variation (SRV) Capital Program	\$
SRV Funds	1,488
Total Budget	7,873
Expenditure to 31 December 2022	1,986
Percentage spent	25.23%

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Graph 1.5 2022-23 Special Rate Variation Capital Program



The Bay Pavilions Income Statement (Attachment 5)

The original 2022-23 budget forecast a \$3.24 million operating deficit for The Bay Pavilions. The September review included budget variations for revenue and variations relating to insurance and increased electricity expenditure. There were no variations for the December quarter. As a result of the quarterly budget variations, the forecast operating deficit is \$4.00 million.

General Manager 2022-23 Performance Plan (Attachment 6)

The 2022-23 Performance Plan of the General Manager, Mr Warwick Winn has been attached. This will form the foundation of works to be undertaken in 2023.

Legal

This review is based on the Quarterly Budget Review Statement Guidelines issued December 2010, pursuant to the provisions of the *Local Government Act 1993* relating to integrated planning.

Policy

The accounting policies being used are based on those detailed in the financial statements for the year ended 30 June 2022.

"Variations" in the Fund Flow Statement are changes in the funding requirements where "funds" are net current assets (working capital) excluding both internal and externally restricted funds.

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CONCLUSION

There are no material concerns at this quarterly review about meeting budget targets for 2022-23. Council is however, concerned with the impact of decisions on cash in the short term and trends of operating deficits which may be unsustainable in the longer term. Council is currently undertaking a review of its capital works program to deliver and meet priorities identified in our Community Strategic Plan – Our Eurobodalla 2042.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulation 2005:

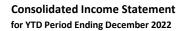
As the Responsible Accounting Officer, it is my opinion that the December Quarterly Budget Review for Eurobodalla Shire Council indicates that Council's projected financial position as at 30 June 2023 will be satisfactory, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.



December Quarterly Budget Review Statement for YTD Period Ending December 2022

Total Council Summary Attachment 1(a)

Description	Original	Approved	l Changes	Proposed	Proposed Revised	Actual YTD
	Budget	Carry Overs	QBRS - Sept	Adjustments	Budget	
Income						
Rates & Annual Charges	-70,707,099	0	0	0	-70,707,099	-70,797,309
User Charges & Other	-42,979,886	-934,925	-2,806,506	528,657	-46,192,661	-18,002,239
Investment Revenues	-1,195,022	0	2,256	0	-1,192,766	-2,172,000
Operating Grants & contributions	-20,874,372	-1,975,789	-1,470,466	-2,459,329	-26,779,956	-10,360,234
Total Income	-135,756,380	-2,910,714	-4,274,716	-1,930,672	-144,872,482	-101,331,782
Expense						
Profit/Loss on Disposal of Assets	-309,470	0	0	-233,000	-542,470	-796,630
Employee costs	45,473,545	0	131,001	1,165,084	46,769,630	20,572,141
Interest	2,259,656	0	248,539	0	2,508,195	1,288,052
Depreciation	38,901,327	0	17,429	0	38,918,756	21,205,201
Other Costs (incl materials & contracts)	50,664,739	8,882,353	5,039,081	-255,862	64,330,312	26,698,902
Purchase of Assets	o	0	0	0	0	1,653
Total Expense	136,989,797	8,882,353	5,436,050	676,222	151,984,423	68,969,318
Operating (Surplus)/Deficit before Capital	1,233,418	5,971,640	1,161,334	-1,254,450	7,111,941	-32,362,464
Capital Income						
Developer Contributions	-3,241,106	0	0	0	-3,241,106	-2,733,512
Capital Grants & Contributions	-39,611,223	-14,646,435	-7,850,692	11,497,642	-50,610,707	-975,535
Operating (Surplus)/Deficit after Capital	-41,618,911	-8,674,795	-6,689,357	10,243,192	-46,739,872	-36,071,511
Non Cash						
Profit/Loss on Disposal of Assets	309,470	0	0	233,000	542,470	2,346,630
Depreciation	-38,901,327	0	-17,429	0	-38,918,756	-21,205,201
Total Non Cash	-38,591,857	0	-17,429	233,000	-38,376,286	-18,858,571
Investing Fund Flows						
Capital Works	96,499,566	24 224 000				
Asset Sales		34,221,009	4,621,953	568,542	135,911,071	30,239,645
==	-2,318,379	34,221,009	4,621,953 0	568,542 -380,000		
Deferred Debtor Repayments	-2,318,379 -16,000			•		-2,574,693
		0	0	-380,000	-2,698,379	-2,574,693
Deferred Debtor Repayments Total Investing Fund Flows	-16,000	0	0	-380,000 0	-2,698,379 -16,000	-2,574,693 -2,000
Deferred Debtor Repayments Total Investing Fund Flows	-16,000	0	0	-380,000 0	-2,698,379 -16,000	-2,574,693 -2,000 27,662,952
Deferred Debtor Repayments Total Investing Fund Flows Financing Fund Flows	-16,000 94,165,187	34,221,009	0 0 4,621,953	-380,000 0 188,542	-2,698,379 -16,000 133,196,692	-2,574,693 -2,000 27,662,952
Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings	-16,000 94,165,187 -20,663,782	0 0 34,221,009 0	0 0 4,621,953 282,292	-380,000 0 188,542 5,575,432	-2,698,379 -16,000 133,196,692 -14,806,058	-2,574,693 -2,000 27,662,952
Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings	-16,000 94,165,187 -20,663,782 7,552,341	0 0 34,221,009 0 0	0 0 4,621,953 282,292 70,140	-380,000 0 188,542 5,575,432	-2,698,379 -16,000 133,196,692 -14,806,058 7,622,481	-2,574,693 -2,000 27,662,952 0 3,207,610
Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings Total Financing Fund Flows	-16,000 94,165,187 -20,663,782 7,552,341 -13,111,441	0 0 34,221,009 0 0	0 0 4,621,953 282,292 70,140 352,432	-380,000 0 188,542 5,575,432 0 5,575,432	-2,698,379 -16,000 133,196,692 -14,806,058 7,622,481 -7,183,577	-2,574,693 -2,000 27,662,952 0 3,207,610 3,207,610
Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings Total Financing Fund Flows Net (Inc)/Dec in Funds before Transfers	-16,000 94,165,187 -20,663,782 7,552,341 -13,111,441	0 0 34,221,009 0 0	0 0 4,621,953 282,292 70,140 352,432	-380,000 0 188,542 5,575,432 0 5,575,432	-2,698,379 -16,000 133,196,692 -14,806,058 7,622,481 -7,183,577	-2,574,693 -2,000 27,662,952 0 3,207,610 3,207,610
Deferred Debtor Repayments Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings Total Financing Fund Flows Net (Inc)/Dec in Funds before Transfers Reserve Movements	-16,000 94,165,187 -20,663,782 7,552,341 -13,111,441 842,978	0 0 34,221,009 0 0 25,546,214	0 0 4,621,953 282,292 70,140 352,432 -1,732,401	-380,000 0 188,542 5,575,432 0 5,575,432 16,240,166	-2,698,379 -16,000 133,196,692 -14,806,058 7,622,481 -7,183,577 40,896,958	-2,574,693 -2,000 27,662,952 0 3,207,610 3,207,610 -24,059,520
Total Investing Fund Flows Financing Fund Flows Proceeds from Borrowings Repayments of Borrowings Total Financing Fund Flows Net (Inc)/Dec in Funds before Transfers Reserve Movements Transfer from Reserves	-16,000 94,165,187 -20,663,782 7,552,341 -13,111,441 842,978 -35,443,417	0 0 34,221,009 0 0 25,546,214 -12,712,308	4,621,953 282,292 70,140 352,432 -1,732,401 -3,798,369 1,758,437	-380,000 0 188,542 5,575,432 0 5,575,432 16,240,166 7,565,076	-2,698,379 -16,000 133,196,692 -14,806,058 7,622,481 -7,183,577 40,896,958 -44,389,018	-2,574,693 -2,000 27,662,952 0 3,207,610 3,207,610 -24,059,520 -21,455,412





Attachment 1(b)

Description	Description Original Approved Changes			Proposed	Proposed	Actual YTD
5000,5000	Budget	Carry Overs	QBRS - Sept	Adjustments	Revised Budget	710100
Income						
Rates & Annual Charges	-70,707,099	0	0	0	-70,707,099	-70,797,309
User Charges & Other	-42,979,886	-934,925	-2,806,506	528,657	-46,192,661	-18,002,239
Investment Revenues	-1,195,022	0	2,256	0	-1,192,766	-2,172,000
Operating Grants & contributions	-20,874,372	-1,975,789	-1,470,466	-2,459,329	-26,779,956	-10,360,234
Total Income	-135,756,380	-2,910,714	-4,274,716	-1,930,672	-144,872,482	-101,331,782
Expense	200,100,000	_,	1,21 1,120	_,		
Economic Development (ED)	483,331	59,553	0	15,000	557,884	288,305
Children's Services (CS)	2,178,944	41,112	51,007	0		1,129,338
Commercial Entities (CE)	5,703,662	145,525	-1,505,132	3,408	4,347,463	2,032,869
Communications	773,770	19,867	-3,125	0	790,512	370,273
Community & Cultural Development (CCD)	1,138,285	308,618	173,792	5,000	1,625,695	643,980
Community Care (CC)	7,962,203	1,199,247	132,800	-369,496	8,924,754	3,546,316
Community Facilities (CF)	9,052,729	0	550,896	160,461	9,764,086	5,120,256
Corporate & Community Leadership (CCL)	2,440,204	599,921	336,550	41,231	3,417,907	1,662,882
Customer Assistance and Records (CAR)	884,425	0	29,000	0		399,915
Development Assessment & Building Certification (DABC)	3,934,120	453,600	-50,000	-100,000	4,237,720	1,769,570
Environmental Management (EM)	1,197,112	752,867	82,107	78,924	2,111,010	813,591
Finance and Central Treasury (FCT)	3,512,547	0	-20,564	-195,365	3,296,618	-686,261
Fleet and Plant (FP)	1,050,871	0	-12,728	0	1,038,143	495,949
Information Technology (IT)	4,297,540	96,864	389,006	68,203	4,851,613	2,988,487
Libraries (L)	2,132,018	225,620	0	-4,195	2,353,443	1,138,390
Property (P)	682,411	0	0	-233,000	449,411	299,734
Public and Environmental Health (PEH)	1,384,678	190,141	0	0		625,466
Public Order and Safety (POS)	3,177,418	3,041,881	323,747	246,409	6,789,455	2,384,679
Recreation (R)	8,481,668	104,080	68,655	202,894	8,857,296	4,087,454
Risk and Insurance (RI)	1,433,640	0	85,327	50,000	1,568,967	1,305,473
Sewer Services (SS)	22,176,428	0	261,594	0	22,438,022	11,493,643
Stormwater (S)	2,174,413	0	0	4,871	2,179,284	1,122,498
Strategic Planning (SP)	1,406,931	179,284	-76,460	349,136	1,858,891	546,916
Technical Services (TS)	2,455,595	0	0	0	2,455,595	1,089,623
Tourism (T)	1,187,877	0	211,950	0	1,399,827	649,074
Transport (TR)	23,220,591	45,665	4,206,065	83,319	27,555,640	15,460,230
Waste Management (WM)	12,264,196	652,303	0	66,398	12,982,897	4,295,026
Water Services (WS)	17,033,524	0	94,331	0	17,127,855	8,212,109
Works and Operations (WO)	10,264,151	0	0	113,024	10,377,175	4,082,071
Workforce Development (WD)	1,855,418	160,000	77,262	80,000		956,177
Youth Services (YS)	600,504	606,207	29,970	10,000		394,500
Corporate Overheads	-20,670,374	0	0	0	-20,670,374	-10,335,187
Rates and General Revenue	1,118,967	0	0	0	1,118,967	585,973
Total Expense	136,989,797	8,882,353	5,436,050	676,222	151,984,423	68,969,318
Operating (Surplus)/Deficit before Capital	1,233,418	5,971,640	1,161,334	-1,254,450		-32,362,464
Capital Income						
Developer Contributions	-3,241,106	0	0	0	-3,241,106	-2,733,512
Capital Grants & Contributions	-39,611,223	-14,646,435	-7,850,692	11,497,642	-50,610,707	-975,535
Operating (Surplus)/Deficit after Capital	-41,618,911	-8,674,795	-6,689,357	10,243,192	-46,739,872	-36,071,511



Consolidated Capital Program Statement - December Quarterly Budget Review for YTD Period Ending December 2022

Attachment 1(c)

Description	Original Budget	Approved Changes		Proposed	Proposed	Actual YTD
		Carry Overs	QBRS - Sept	Adjustments	Revised	
Capital Expenditure						
Economic Development (ED)	0	1,746,408	0	0	1,746,408	29,216
Children's Services (CS)	0	0	0	0	0	9,410
Commercial Entities (CE)	951,705	1,518,051	0	-511,953	1,957,803	429,249
Community & Cultural Development (CCD)	8,491	0	97,000	0	105,491	98,435
Community Facilities (CF)	646,067	723,598	0	-438,039	931,626	230,778
Environmental Management (EM)	0	310,000	0	0	310,000	0
Fleet and Plant (FP)	5,133,810	3,443,347	346,495	-2,219,889	6,703,763	2,203,058
Information Technology (IT)	326,581	80,000	0	0	406,581	156,297
Libraries (L)	181,973	39,870	0	-11,961	209,882	94,029
Property (P)	0	0	0	0	0	87,199
Public Order and Safety (POS)	0	4,260,611	0	-1,370,000	2,890,611	326,354
Recreation (R)	2,311,543	4,844,362	26,953	-2,890,544	4,292,314	790,428
Sewer Services (SS)	23,720,000	0	-21,495	-1,930,000	21,768,505	4,987,896
Stormwater (S)	482,483	242,780	1,440,000	-54,428	2,110,835	65,934
Tourism (T)	9,458,777	3,815,837	0	-7,516,500	5,758,114	1,489,519
Transport (TR)	13,151,321	12,306,665	2,368,000	-3,986,430	23,839,555	10,185,592
Waste Management (WM)	9,686,922	504,006	250,000	-8,222,309	2,218,619	215,284
Water Services (WS)	30,390,000	51,600	0	29,930,000	60,371,600	8,686,505
Works and Operations (WO)	49,893	333,874	80,000	-209,404	254,363	117,182
Workforce Development (WD)	0	0	35,000	0	35,000	37,280
Total Capital Expenditure	96,499,566	34,221,009	4,621,953	568,542	135,911,071	30,239,645



Projected Funds Balances for December Quarterly Budget Review Statement for YTD Period Ending December 2022

Attachment 1(d)

Description	Opening	Original	Approved	Changes	Proposed	Proposed	Closing
Description.	Balances	Budget	Carry Overs	QBRS - Sept	Adjustments	Revised	Balances
Total Unrestricted Funds	9,715,269	-651,696	-7,208,072	-421,052	3,466,562	-4,814,258	4,901,011
Externally Restricted Funds							
Water Fund	47,976,513	-1,077,117	-4,534,717	4,397,880		-18,661,364	29,315,148
Sewer Fund	12,501,328	1,125,624	-298,492	-53,978	-70,000	703,154	13,204,482
Waste Funds	27,964,764	-2,785,171	-792,625	-150,517	3,803,061	74,748	28,039,512
Section 94 Developer Contributions	10,647,391	1,824,367	0	-130,404	18,553	1,712,516	12,359,907
Section 94A Developer Contributions	958,309	300,369	0	0	0	300,369	1,258,678
Unexpended Grants	11,198,115	-730,700	-10,244,874	3,992	-5,540,906	-16,512,489	-5,314,374
Other Contributions	2,607,651	-153,183	-1,266,299	0	/	-1,033,546	1,574,106
General Loans External	3,575,432	0	0	0	-3,575,432	-3,575,432	0
StormwaterFund	454,510	128,907	0	0	38,400	167,307	621,818
Crown Reserve	5,367,936	-1,028,430	0	-934,146	0	-1,962,576	3,405,359
CS Asset Replacement	494,353	0	0	0	0	0	494,353
Crown Reserve Loan Pool	149,228	2,155	0	0	0	2,155	151,382
Natural Disaster Recovery	1,010,579	0	-11,285	-980,000	886,000	-105,285	905,293
Table Francisco VIII Dankista d Francis	124 005 100	2 202 400	47.440.202	2 452 026	24 504 707	20,000,444	06.045.665
Total Externally Restricted Funds	124,906,109	-2,393,180	-17,148,293	2,152,826	-21,501,797	-38,890,444	86,015,665
Internally Restricted Funds	272 750		44 500		450,000	161 500	242.250
Infrastructure Fund	373,759	0	-11,500	0	,	-161,500	212,259
Employee Leave Entitlements	4,301,886	80,796	50.422	0	0	80,796	4,382,683
Community Development Infrastructure Fund	58,122	0	-58,122	0	3,937	-54,185	3,936
Council Funded Loan Pool	166,616	3,663	0	0	0	3,663	170,278
Energy And Efficiency Fund	626,718	0	0	0	0	0	626,718
Gravel Pits	918,352	0	0	0	0	0	918,352
Management Committees	153,891	9,146	0	627	-313	9,459	163,351
Sports Liason Comittee	252,386	20,792	0	0	_	20,792	273,178
Unexpended General Loan Fund	533,959	0	-276,292	0	193,404	-82,888	451,071
Real Estate Disposal	7,357,847	1,804,700	-31,813	0	, i	2,152,887	9,510,734
Special Rate Variation	3,846,248	-132,114	-416,257	0	, , -	803,357	4,649,605
Infrastructure Renewals (FFTF)	5,481,463	426,634	-307,832	0	15,414	134,215	5,615,679
Recreation Strategy	18,904	0	-33,896	0	899	-32,997	-14,093
Other Internal Reserves	4,315,088	-11,718	-54,137	0	0	-65,855	4,249,233
Financial Assistance Grants	5,908,903	0	0	0	0	0	5,908,903
Total Internally Restricted Funds	34,314,144	2,201,898	-1,189,849	627	1,795,068	2,807,744	37,121,889
Total Council Funds	168,935,522	-842,978	-25,546,215	1,732,401	-16,240,166	-40,896,958	128,038,565



Material Amendments per item > \$50,000

Entity	Cost Centre	Fund Flow Type	(Favourable)/ Unfavourable	Quarterly Budget Review Comments Q2
Fundament Fund	Network Description Management	Operation Create 9 contributions	(425 500)	
Environment Fund	Natural Resource Management	Operating Grants & contributions	(135,590) 135,590	Grant funded WILS Wagonga Inlet project
	Mariana	Other Costs (incl materials & contracts)		Variana walio ay a dinakwa a ka khia ana aka ya
Fredrey was and Fred Tabel	Various	Various		Various minor adjustments this quarter
Environment Fund Total			(533)	
Sewer Fund	Sewer Treasury	Transfers from (to) Restricted Investments	(5 575 432)	Reduce borrowings in 2022-23 relating to revised timing of Bay Sewage Treatment Plant
Sewer runu	Sewer reasony	Proceeds from Borrowings	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	capital project and utilsation of prior year unspent loans
	Sewerage System Asset Renewals	Purchase of Assets		Realign budget to capital work programming (Water Mains & Sewer Mains Project)
	Sewerage System Augmentations	Purchase of Assets	(2,000,000)	
		Transfers from (to) Restricted Investments	2,000,000	Revised timing of loan funded Bay Sewage Treatment Plant project
Sewer Fund Total			70,000	
			, i	
Water Fund	Water Administration & Management	Operating Grants & contributions	(54,526)	Recognise Existing Workers Certificate Training income
	Water Supply Asset Renewals	Purchase of Assets		Realign budget to capital work programming (Water Mains & Sewer Mains Project)
	Water Supply New Assets	Capital Grants & Contributions	(1,165,283)	
		Purchase of Assets	30,000,000	Revised timing of Southern Water Storage Facility capital project
		Transfers from (to) Restricted Investments	(11,262,781)	
Water Fund Total			17,447,410	
Waste Fund	General Fund Plant	Purchase of Assets	(803,061)	Revised timing of Waste Fleet purchases
	Waste Disposal And Recycling	Employee costs	340,000	Realign budget to recognise movement of labour efforts from Contractors to Council
		Other Costs (incl materials & contracts)	(340,000)	Realigh budget to recognise movement of labour enorts from contractors to council
		Purchase of Assets	(3,000,000)	Revised timing of grant funded Waste capital project at Brou Landfill
		Transfers from (to) Restricted Investments	3,000,000	Revised tilling of grant funded waste capital project at Brod Landin
	Waste Programs	Operating Grants & contributions	(462,247)	
		Other Costs (incl materials & contracts)	66,398	Grant funded Surf Beach Masterplan project
		Transfers from (to) Restricted Investments	395,849	
		Capital Grants & Contributions	3,467,193	
		Purchase of Assets	(4,559,501)	Revised timing of grant funded Waste capital projects at Brou and Surf Beach
		Transfers from (to) Restricted Investments	1,047,101	
	Various	Various	55,643	Various minor adjustments this quarter
Waste Fund Total			(792,625)	



Material Amendments per item > \$50,000

Entity	Program	Fund Flow Type	(Favourable)/ Unfavourable	Quarterly Budget Review Comments Q2
Concret Fund	Detanic Cardons	Canital Crants 9 Contributions	60,000	
General Fund	Botanic Gardens	Capital Grants & Contributions Purchase of Assets	60,000	Revised timing of grant funded Botanic Gardens Sensory Garden project
	_	Transfers from (to) Restricted Investments	451,953	Revised tilling of grant funded botanic Gardens Sensory Garden project
	Community Care	User Charges & Other	516,149	
	Community care	Operating Grants & contributions		
		Employee costs	155,980	Revised NDIS income and expenditure estimates for 2022-23
		Other Costs (incl materials & contracts)	(472,000)	4
	Community Development & Youth	Employee costs	123,150	
	Community Development & Touth	Other Costs (incl materials & contracts)	(123,150)	
	Community Executive	Employee costs	267,170	
	Community Executive	Other Costs (incl materials & contracts)	(267,170)	Realign budget to operational work programming
		Transfers from (to) Restricted Investments		Recognise restriction carried forward from 2021-22
	Corporate Administration	Purchase of Assets	(102.404)	
	corporate Naministration	Transfers from (to) Restricted Investments	193,404	Revised timing of Moruya Administration Building works
	Development Services	Operating Grants & contributions		
	Development services	Other Costs (incl materials & contracts)	(100,000)	Revised timing of Barlings Beach Aboriginal Place Funds and Faster Local Assessment Grar
		Transfers from (to) Restricted Investments	200,000	Revised timing of Barlings Beach Aboriginal Place Funds and Faster Local Assessment Grar Program projects
	Emergency Services	Operating Grants & contributions	(240,284)	
	Emergency Services	Employee costs		Revised grant funded RFS maintenance costs for 2022-23
		Other Costs (incl materials & contracts)	213,513	The vised grant funded Nr 5 maintenance costs for 2022 25
	Environment Works	Purchase of Assets	(903,679)	
	LIMIOIIIIEIIL WOLKS	Transfers from (to) Restricted Investments	903,679	Revised timing of funded Casey's Beach Rockwall capital project
	Facilities Management	Capital Grants & Contributions	1,376,600	
	i aciiities ivianagement	Purchase of Assets	(2,328,410)	Revised tiffing of various Facilities Management capital projects including works at Bill
		Transfers from (to) Restricted Investments	623,446	Smyth Oval, Moruya Showgrounds and Eurobodalla Fire Control Centre
	Finance	Other Costs (incl materials & contracts)		Realign budget to operational and capital work programming
	Governance & Administration	Purchase of Assets		Revised timing of Fleet capital purchases in 2022-23
	Other Works	Operating Grants & contributions		Recognise Existing Workers Certificate Training income
	People & Culture	Operating Grants & contributions Operating Grants & contributions		Recognise Existing Workers Certificate Training income
	reopie & culture	Other Costs (incl materials & contracts)		Introduce budgets for various 2022-23 People & Culture projects
	Dranarty Carvisas	Profit/Loss on Disposal of Assets		
	Property Services	Transfers from (to) Restricted Investments	380,000	Sale and restriction of funds for sale of Lot 851 DP 214160
	Public Conveniences	Capital Grants & Contributions	,	
	Public Conveniences	Purchase of Assets	/4,230	Revised timing of Batemans Bay Waterfront and Beach Access Improvements capital
	_	·	(495,327)	projects
	Degraption	Transfers from (to) Restricted Investments		
	Recreation	Operating Grants & contributions Other Costs (incl materials & contracts)	(152,800) 152,800	Revised timing of grant funded RFS Vegetation Control project
		· · · · · · · · · · · · · · · · · · ·		
		Capital Grants & Contributions	681,300	AREVISED HILIIUP DI VALIOUS RECLEATION CADILALDIOIECIS ALIVIANDA DAV. SULISHINE DAV. COASIAL
		Purchase of Assets Transfers from (to) Postricted Investments	(3,431,813)	Headlands and Riverside Park
	Stratogic Dovalanment	Transfers from (to) Restricted Investments		
	Strategic Development	Operating Grants & contributions	(299,136)	Grant funded Eurobodalla Flood & Bushfire Risk Management Plans project
		Other Costs (incl materials & contracts)	299,136	
		Capital Grants & Contributions	4,874,220	Povised timing of Mage Adventure Trails capital project
		Purchase of Assets		Revised timing of Mogo Adventure Trails capital project
	Transport	Transfers from (to) Restricted Investments	65,816	
	Transport	Operating Grants & contributions Other Costs (incl materials & contracts)	257,018	Grant funded pothole repair works Grant funded pothole repair expenditure offset by realignment of operational and capital
		Canital Cuanta 9 Cantaili eti ana	4 450 004	work programming
		Capital Grants & Contributions	1,458,081	Revised timing of various Transport projects including River Road Nelligen, Silo Bridge
		Purchase of Assets	(3,953,733)	Renewal, Araluen Road and other Natural Disaster Recovery projects
	Verieur	Transfers from (to) Restricted Investments	1,280,339	
0 15 15 1	Various	Various		Various minor adjustments this quarter
General Fund Total			(3,319,029)	



Special Rate Variation Program Statement for YTD Period Ending December 2022

Attachment 1(f)

Description	SRV Funding Amount	Current Revised	Actual YTD Costs	\$ Remaining	% Spent	Progress Update
	(Revised)	Budget				
Facilities Management						
Sporting amenities - minor renewal activities	-157,901	263,850	0	263,850	0.00%	Yet to commence
Halls, Library & Community Centres-Asbestos Remov	-4,365	25,444	0	25,444	0.00%	In progress - Works commenced in 2017/18
Capt Oldrey Reserve Amenities Upgrades	-705	23,027	3,958	19,068	17.19%	In progress
Dalmeny Tennis - Court Repairs	-47,409	80,000	0	80,000	0.00%	Yet to commence
ennis Access Upgrade	-10,539	11,471	1,774	9,697	15.47%	In progress
Broulee Tennis Complex - Preventative Maintenance	-8,178	13,800	0	13,800	0.00%	Yet to commence
Mackay Park Changerooms Repaint	-1,237	2,088	0	2,088	0.00%	Yet to commence
Bill Smyth Oval - Second Field Expansion	-38,892	249,726	13,386	236,340	5.36%	In progress
Total Facilities Management	-269,226	669,406	19,118	650,287	2.86%	
Fransport						
Reseal - Local Urban Sealed	-487,966	2,032,218	243,983	1,788,235	12.01%	In progress
dward Road Batehaven - Pathway	-1,393	9,451	8,751	700	92.59%	In progress
Gravel Resheet - Runnyford Road	-5,376	60,000	53,949	6,051	89.92%	In progress
Gravel Resheet - Araluen Road, Merricumbene	-17,472	195,000	5,900	189,100	3.03%	In progress
Gravel Resheet - Cadgee Mountain Road	-7,168	80,000	0	80,000	0.00%	Yet to commence
Gravel Resheet - Spot Gravelling	-6,463	89,592	31,327	58,265	34.97%	In progress
Shared Path Melaleuca Cres - Stage 2 (LRCI)	-7,641	63,621	14,148	49,473	22.24%	In progress
Beach Rd Denhams Beach - Pathway	-1,526	10,077	0	10,077	0.00%	Yet to commence
Northcove Rd Long Beach - Pathway	-14,259	90,257	0	90,257	0.00%	Yet to commence
Noble Parade Dalmeny - Pathway	-12,260	77,577	83,028	-5,451	107.03%	In progress
Evans Rd Tuross Head - Pathway	-2,845	18,575	15,286	3,289	82.29%	In progress
SCCF 5 - Sunpatch Parade Tomakin - Pathway (LRCI Phase 3)	-22,663	197,183	957	196,226	0.49%	In progress
Araluen Road - Resheeting (FLR Rnd 3)	-16,134	727,390	135,223	592,167	18.59%	In progress
Araluen Road - Extend Seal (FLR Rnd 3)	-16,577	507,218	45,345	461,873	8.94%	In progress
Old Bolaro Road - Culvert	-4,480	50,000	598	49,402	1.20%	In progress
Vagonga Scenic Drive - resheet	-3,584	40,000	0	40,000	0.00%	Yet to commence
ylvan Street Pathway	-2,388	15,000	0	15,000	0.00%	Yet to commence
Naulbrooks Road - Gravel Resheet 22-23	-4,480	50,000	29,718	20,282	59.44%	In progress
Belowra Road - Gravel Resheet 22-23	-12,096	135,000	0	135,000	0.00%	Yet to commence
Vaincourt Road - Gravel Resheet 22-23	-8,064	90,000	0	90,000	0.00%	Yet to commence
lawdons Road - Gravel Resheet 22-23	-6,272	70,000	2,734	67,266	3.91%	In progress
Oonovans Creek Road - Gravel Resheet 22-23	-7,168	80,000	22,122	57,878	27.65%	In progress



Special Rate Variation Program Statement for YTD Period Ending December 2022

Attachment 1(f)

Description	SRV Funding Amount	Current Revised	Actual YTD Costs	\$ Remaining	% Spent	Progress Update
	(Revised)	Budget				
Goldfields Drive - Gravel Resheet 22-23	-5,376	60,000	57,294	2,706		In progress
Phyllis Price Drive - Gravel Resheet 22-23	-4,928	55,000	42,574	12,426		In progress
Onslow Close - Gravel Resheet 22-23	-1,792	20,000	22,742	-2,742		In progress
Percy Davis Drive - Gravel Resheet 22-23	-3,584	40,000	35,118	4,882	87.80%	In progress
Punkalla Tilba Road - Gravel Resheet 22-23	-5,824	65,000	0	65,000	0.00%	Yet to commence
Sunnyside Road - Gravel Resheet 22-23	-3,136	35,000	161	34,839	0.46%	In progress
Bengello Beach Road - Gravel Resheet 22-23	-3,584	40,000	0	40,000	0.00%	Yet to commence
Old Nelligen Road - Gravel Resheet 22-23	-4,928	55,000	0	55,000	0.00%	Yet to commence
River Road (drainage) - Gravel Resheet 22-23	-6,270	70,000	0	70,000	0.00%	Yet to commence
Costin St Narooma - Footpath 22-23	-3,184	20,000	0	20,000	0.00%	Yet to commence
Total Transport	-710,880	5,148,158	850,958	4,297,200	16.53%	
Recreation						
Observation Point, Batehaven Viewing Platform	-28,809	707,558	921,239	-213,681	130.20%	In progress
Parks Facilities Renewals - Seats/Tables	-70,282	152,583	90,628	61,955	59.40%	In progress
Playground renewals	-70,350	155,831	0	155,831	0.00%	Yet to commence
Sporting Fields - topdressing/renovation	-37,211	56,209	6,865	49,344	12.21%	In progress
Malua Bay Beach Reserve (LRCI Phase 3)	-22,302	590,533	28,878	561,655	4.89%	In progress
Tilba Playground Upgrade	-7,670	27,158	68,005	-40,847	250.40%	In progress
Total Recreation	-236,623	1,689,871	1,115,615	574,256	66.02%	
Public Conveniences						
Drainage Renewals - Shirewide	-229,015	229,015	0	229,015	0.00%	Yet to commence
Stormwater CCTV	-14,428	14,428	600	13,828	4.16%	In progress
Stormwater Renewal - The Anchorage South Head	-28,000	122,483	0	122,483	0.00%	Yet to commence
Total Public Conveniences	-271,443	365,926	600	365,326	0.16%	
Total SRV Program	-1,488,172	7,873,362	1,986,291	5,887,070	25.23%	



Consultancy, Legal and Contractors Expenses

for the quarter ending 31 December 2022

Contracts entered into greater than \$50,000

Attachment 2

<u>Contractor</u>	Contract detail & purpose		Contract Value (GST Excl)	Commencement Date	Duration of contract	Budgeted (Y/N)
Tuff-As Consulting Pty Ltd	Project Management - Surf Beach Emergency Services Precinct	\$	125,125	10-Oct-22	Until works are completed	YES
GHD Pty Ltd	Design For Moruya sewer servicing for South Moruya Enabling Infrastructure	\$	338,900	28-Aug-22	Until works are completed	YES
Peter Pal Library Supplier	New Library books 2022-23	\$	67,962	20-Oct-22	30-Jun-23	YES
Department Of Regional NSW	New Scheme Nelligen - Project Management	\$	80,237	21-Oct-22	31-Mar-23	YES
Leed Engineering And Construction Pty Ltd	Construction Of Nelligen Water Reservoirs	\$	4,500,000	16-Sep-22	28-Jul-23	YES
WD Ventures	Project Management - EPA Bushfire-Generated Green Waste project	\$	90,000	20-Dec-22	Mid April 2023	YES
J & A Geotech Testing Pty Ltd	Geotech testing at Misty Mountain Road, Kings Highway	\$	50,000	11-Nov-22	Beginning of June 2023	YES
HD Civil Pty Ltd	Silo Farm Bridge Installation	\$	2,033,080	25-Nov-22	21-Apr-23	YES
Downer EDI Works Pty Ltd	Ford Street Moruya Pavement Rehabilitation		354,435	11-Nov-22	23-Nov-22	YES
Downer EDI Works Pty Ltd	Kings Highway MR51 deep lift patching		500,000	18-Nov-22	15-Dec-22	YES
Richard Stone Design	Design and architectural documentation - Surf Beach Emergency Services Precinct	\$	57,000	14-Nov-22	End of Feburary 2023	YES
Downer EDI Works Pty Ltd	Microsurfacing of Moruya Airport		153,125	29-Nov-22	28-Feb-23	YES
Xylem Water Solutions Australia Ltd	Supply of pumps for Sewerage System asset renewals	\$	77,494	02-Dec-22	On receipt of goods	YES
Southpower Electrical Service Pty Ltd	Electrical And telecommunications design - Surf Beach Emergency Services Precinct		93,912	14-Dec-22	At completion of project	YES
ZVC Australia Pty Ltd	Zoom Phone contract		97,080	23-Dec-23	22-Dec-26	YES
Topnotch Fencing	Road safety barrier at Misty Mountain Road, Kings Highway MR51		81,810	12-Dec-22	15-Jun-23	YES
Aligned Leisure Pty Ltd	Connecting Regional NSW Events grant		55,000	21-Dec-22	21-Dec-22	YES
Elster Metering Pty Ltd	Large diameter water meter replacement for Water Supply asset renewals	\$	155,664	22-Dec-22	On receipt of goods	YES

Consultancy and Legal Expenses Incurred

	December Quarter	Budgeted (Y/N)	Comments
Consultants	1,691,403	Υ	Consulting fees
Legal Fees	115,845	Υ	Legal fees

Definition of consultant:

A consultant is a person or organisation engaged under a contract on a temporary basis to provide recommendations, or high level specialist or professional advice, to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Eurobodalla Shire Council

Key Performance Indicators : Consolidated Results

for the quarter ended December 2022

Indicator	Target	Original Budget 2022-23	Projected FY 2022-23
Unrestricted Current Ratio	> 1.5	> 3.0	> 4.6
Operating Performance Ratio	minimum 0%	-0.91%	-4.91%
Buildings & Infrastructure Renewals Ratio	= > 100%	106%	113%

Refer Note (a) R

Refer Note (b)

Explanations:

Unrestricted Current Ratio - Indicates adequacy of working capital and the ability to satisfy obligations in the short term.

Operating Performance Ratio - Indicates achievement of containing operating expenditure within operating revenue.

Buildings & Infrastructure Renewals Ratio - Indicates the rate at which assets are being renewed compared to the rate at which they are depreciated.

Target: Source 2021-22 Financial Statements

Notes:

- (a) Budgeted ratios are based on the original budgets for 2022-23.
- (b) Projected ratios are based on the revised budgets for 2022-23.



Mayor and councillor Fees and Expenses Statement

For the quarter ended 31 December 2022

Councillor	Councillor Allowance	Conference / Delegate Costs	Travelling Expenses	Phone / Fax/ Internet etc	Training / Skill Development	Other Costs	Total
Clr R Pollock	5,275	0	726	72	0	12	6,086
Clr T Harrison	5,275	0	0	72	752	12	6,112
Clr A Mayne	5,275	0	174	72	120	4	5,644
Clr M Hatcher	16,785	1,127	5,115	72	0	682	23,781
Clr D Grace	5,275	-635	0	72	1,642	12	6,367
Clr A Schutz	5,275	1,421	0	97	447	0	7,240
Clr T Dannock	5,275	0	0	72	0	0	5,347
Clr A Worthington	5,275	0	0	127	571	0	5,973
Clr P Diskon	5,275	-1,258	0	72	0	0	4,089
Total	58,985	655	6,015	730	3,531	723	70,638

Notes:

Travelling Expenses includes mayoral leaseback arrangements



December Quarterly Budget Review Statement for YTD Period Ending December 2022

Bay Pavilions Income Statement

Attachment 5

Description	Original	Approved	l Changes	Proposed	Proposed	Actual YTD
	Budget	Carry Overs	QBRS - Sept	Adjustments	Revised Budget	
Income						
User Charges & Other	-3,825,909	0	265,423	0	-3,560,486	-1,747,364
Total Income	-3,825,909	0	265,423	0	-3,560,486	-1,747,364
Expenses incurred by Contractor						
Employee costs	3,018,654	0	0	0	3,018,654	1,422,880
Other Costs (incl materials & contracts)	1,679,759	0	34,780	0	1,714,539	821,146
Total Expenses incurred by Contractor	4,698,413	0	34,780	0	4,733,193	2,244,026
Operating (Surplus)/Deficit before Council Costs	872,504	0	300,203	0	1,172,707	496,662
Expenses incurred by Council						
Employee costs	112,916	0	0	0	112,916	56,781
Interest	98,345	0	0	0	98,345	49,965
Depreciation	1,476,000	0	0	0	1,476,000	1,138,939
Other Costs (incl materials & contracts)	680,861	0	461,116	0	1,141,977	555,159
Total Expenses incurred by Council	2,368,122	0	461,116	0	2,829,238	1,800,844
Operating (Surplus)/Deficit before Capital and Transfers	3,240,626	0	761,319	0	4,001,945	2,297,506

EUROBODALLA SHIRE COUNCIL 2022-23 Performance Plan - Warwick Winn



Item	Action	Outcome / KPI	Due date	•	Longer term Measure Delivery Program Measure (4 year)	Community Strategic Plan Goal	Delivery Program Linkage
1	Determine financial position through an in- depth financial analysis	Deliver a Financial Health Check Communicate financial information to improve financial acumen	Dec-22	Finance	Increased satisfaction with the management of Council's finances		5.3.1 Provide strong corporate and financial management that is ethical, fair, transparent and accountable
2	Structure the organisation to deliver key outcomes	Develop plan for Organisation restructure Establish Finance directorate and implement restructure GM unit to include Coordination and Communication	May-23	People and Culture	Increased satisfaction with the management of Council's finances Increased satisfaction with Council's communications	5. Our engaged community with progressive leadership	5.1.1 Proactively provide clear, accessible, timely and relevant information to support and inform the community 5.3.1 Provide strong corporate and financial management that is ethical, fair, transparent and accountable 5.3.4 Develop and grow a skilled, motivated and accountable workforce and position Council as an organisation people want to work for
3	Manage emptying of rubbish bins and waste removal to provide welcoming community areas	Develop and Report Plan to Council to ensure community public areas are clean and tidy Reduction in Customer service request regarding public litter management	Apr-23	Planning and sustainability	Increased satisfaction with the appearance of public spaces	Our region of vibrant places and spaces	3.4.1 Plan and deliver functional and inclusive public spaces
4	Maintain and sustain high level public toilet facilities	Develop a Public Toilet Strategy to maintain and sustain high level public toilet facilities Reduction in Customer service request regarding public toilets	-	· ·	Increased satisfaction with public toilets / the appearance of public spaces	and supports everyone. 3. Our region of vibrant places	2.2.2 Provide and manage quality community facilities to meet the needs of the current and future communities.3.4.1 Plan and deliver functional and inclusive public spaces
5	Review Capital Works program	Develop agreed approach to ensure a realistic capital program of works Capital Works program budget < \$75M 85% achieved	Jun-23	Finance	Increased satisfaction with the management of Council's finances	Our connected community through reliable and safe infrastructure networks	All Delivery Program activities across 4.1 5.3.1 Provide strong corporate and financial management that is ethical, fair, transparent and accountable
6	Deliver Advocacy Strategy	Develop agreed approach and priority list for grant advocacy and management Review and report our updated Advocacy Strategy to Council	Feb-23	Grants	Increased satisfaction with representation of both Eurobodalla specific and regional issues to other levels of government	5. Our engaged community with progressive leadership	5.2.3 Advocate and collaborate to advance the region and address local issues
7	Deliver Business Continuity Strategy	Update Business Continuity Plan Present updated plan to Coucnil	Draft by Jun-23	Goverance	Increased satisfaction with the long-term planning of Eurobodalla		5.3.5 Be an agile organisation that champions continuous improvement and efficiencies
8	Develop a Risk Strategy	Risk strategy developed Risk strategy accepted by Audit, Risk and Improvement Committee	Draft by Jun-23	RICV	Increased satisfaction with the long-term planning of Eurobodalla	1 '	5.3.5 Be an agile organisation that champions continuous improvement and efficiencies
9	Future Finance Strategy	1. Develop an agreed Finance strategy (This outcome will likely move into 23/24 period.	Draft by Jun-23	Finance	Increased satisfaction with the management of Council's finances		5.3.1 Provide strong corporate and financial management that is ethical, fair, transparent and accountable
10	Review Bay Pavilions	Review current business model and sustainability Independent business and risk assessment conducted	Jun-23	General Manager	Increased sarisfaction with public facilities and swimming pools		5.3.1 Provide strong corporate and financial management that is ethical, fair, transparent and accountable
11	Recruitment - Employer of Choice	Develop a retention strategy Review salary system	Draft by Jun-23	People and Culture	Sustainable turnover rate maintained		5.3.4 Develop and grow a skilled, motivated and accountable workforce and position Council as an organisation people want to work for
12	Continue Southern Dam	1. June 2023 – Completion of Tuross River Intake Pump Station Contract 2. December 2023 – Completion of power supply upgrade, embankment foundation preparation and commencement of dam wall construction	Jun-23		Commissioning of water supply from the dam		1.4.2 Increase water security through construction of the Southern Water Supply Storage

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Mathew Hatcher

Mayor

Date:_8/02/2023

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Warwick Winn General Manager

Date: 8/02/2023